



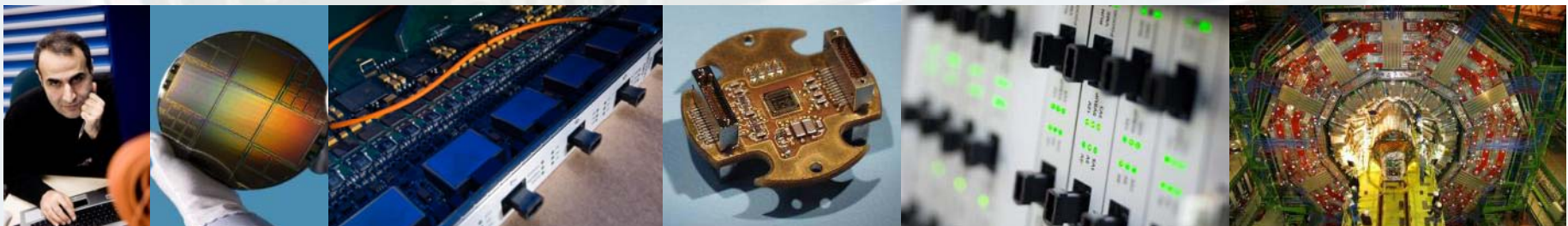
Science & Technology  
Facilities Council

## The Detector Systems Technology Gateway Centre

Oxford University Seminar

10 Feb 2010

Project leader:  
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Technology Department  
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Science & Technology  
Facilities Council

STFC

1



Rutherford  
Appleton  
Laboratory,  
Oxfordshire

3



Chilbolton  
Observatory,  
Hampshire

2



Daresbury  
Laboratory,  
Cheshire

4



UK Astronomy  
Technology Centre,  
Edinburgh

5



Polaris  
House,  
Swindon

4

2

5

1

3







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# Facilities





# Overview

- Introduction to the Campuses
- STFC – Gateways
- Detector Technology
  - History and future needs
- DSC Key Objectives and Drivers
- Organisation
- Estates Plans
- Project Examples
- Summary and Questions





# Where it began

## Science and Innovation Framework 2004 – 2014, Next Steps

### Creating “Science and Innovation Campuses”

‘....In support of these objectives, the Government has decided that the Harwell site, which includes RAL, and the Daresbury site should become the Harwell and Daresbury Science and Innovation Campuses respectively. The Government will look to develop these campuses so as to ensure that the facilities located there are internationally competitive, support world-class science, and maximise opportunities for knowledge transfer.’

# Campus Overview



## Harwell SIC

- 734 acres
- 4,500 people and over 100 companies on site
- STFC Rutherford Appleton Laboratory
- Diamond Light Source
- Two Innovation Centres - START & Harwell Innovation Centre
- MRC, HPA, AEA Technology

## Daresbury SIC

- 100 acres
- 77 Companies with over 900 employees
- Part of a wider “Daresbury Framework” completed in March 2008 of 614 acres
- Cockcroft Institute
- Daresbury Innovation Centre
- STFC Daresbury Laboratory



# STFC Strategic Drivers

Attract new science  
programmes and large  
facilities

Maximise research  
collaborations

**Maximise Economic Impact**

Open up new funding  
opportunities for STFC

Maximise opportunities  
for Knowledge  
Exchange





# The STFC Campus Vision

To become world-leading centres  
for science and Innovation



## 1) STFC Expertise

- Access the STFC's advanced facilities and scientific

## 2) Collaboration & Innovation

- Promotion of Open Innovation and Collaboration

## 3) Training

- Access a unique training ground with a highly

## 4) Physical Environment

- An amenity rich and collaborative environment

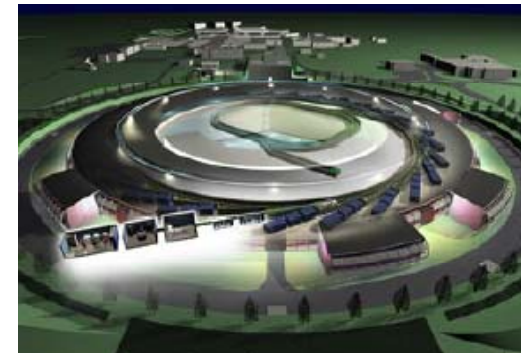
## 5) Competitive Critical Mass

- High-tech industry, HEIs, other RCs, PSREs

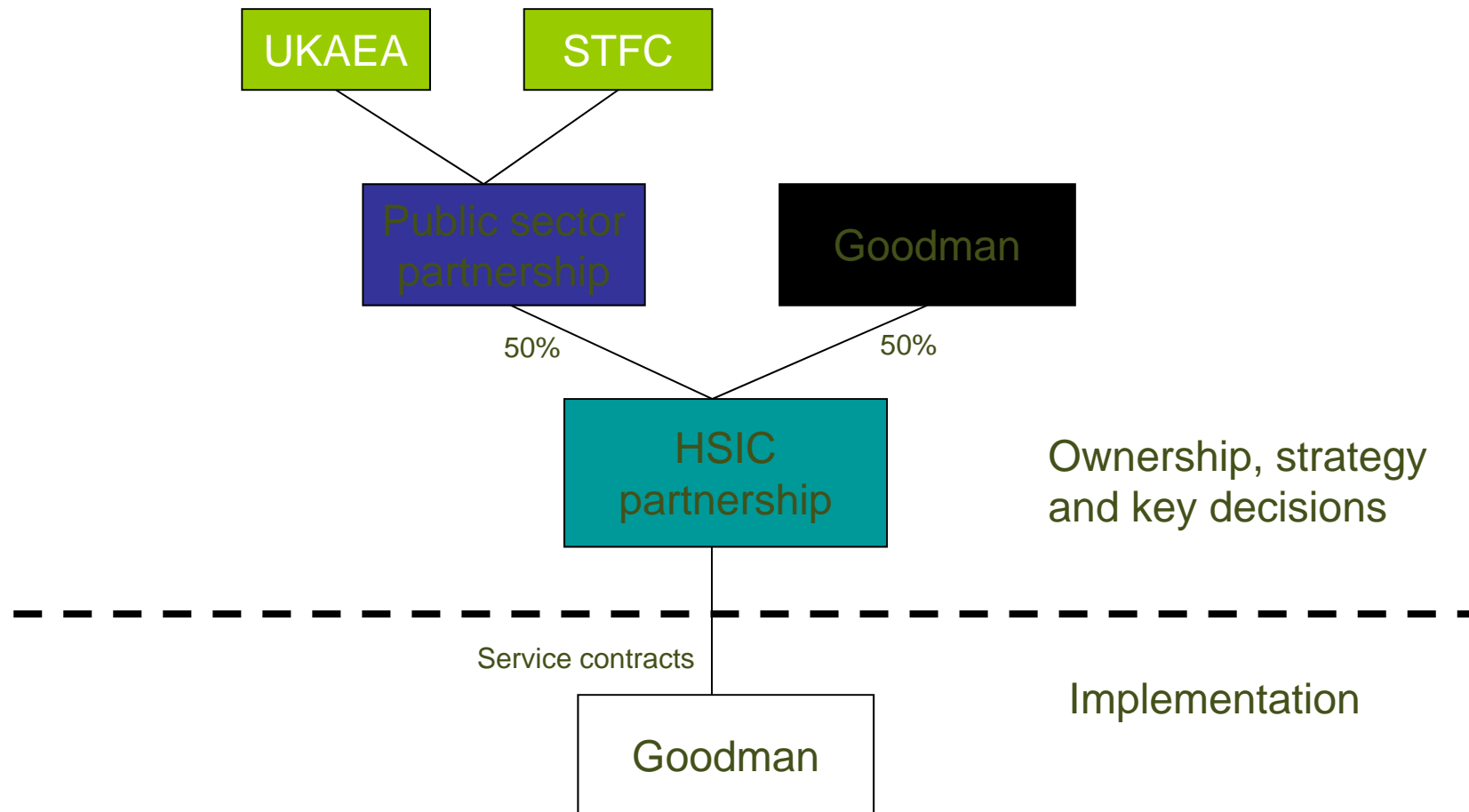


# The Vision

- + Prime location for the international R&D sector
  - home to some of the world's most prestigious research facilities.
- + To support Government's Science and Innovation Investment Framework
  - focus on science research, innovation and learning
- + Major contributor to the UK's scientific and high-technology skills base
- + Create an interactive community of leading scientists and innovators
  - amenities and facilities to encourage collaboration
- + High quality sustainable environment

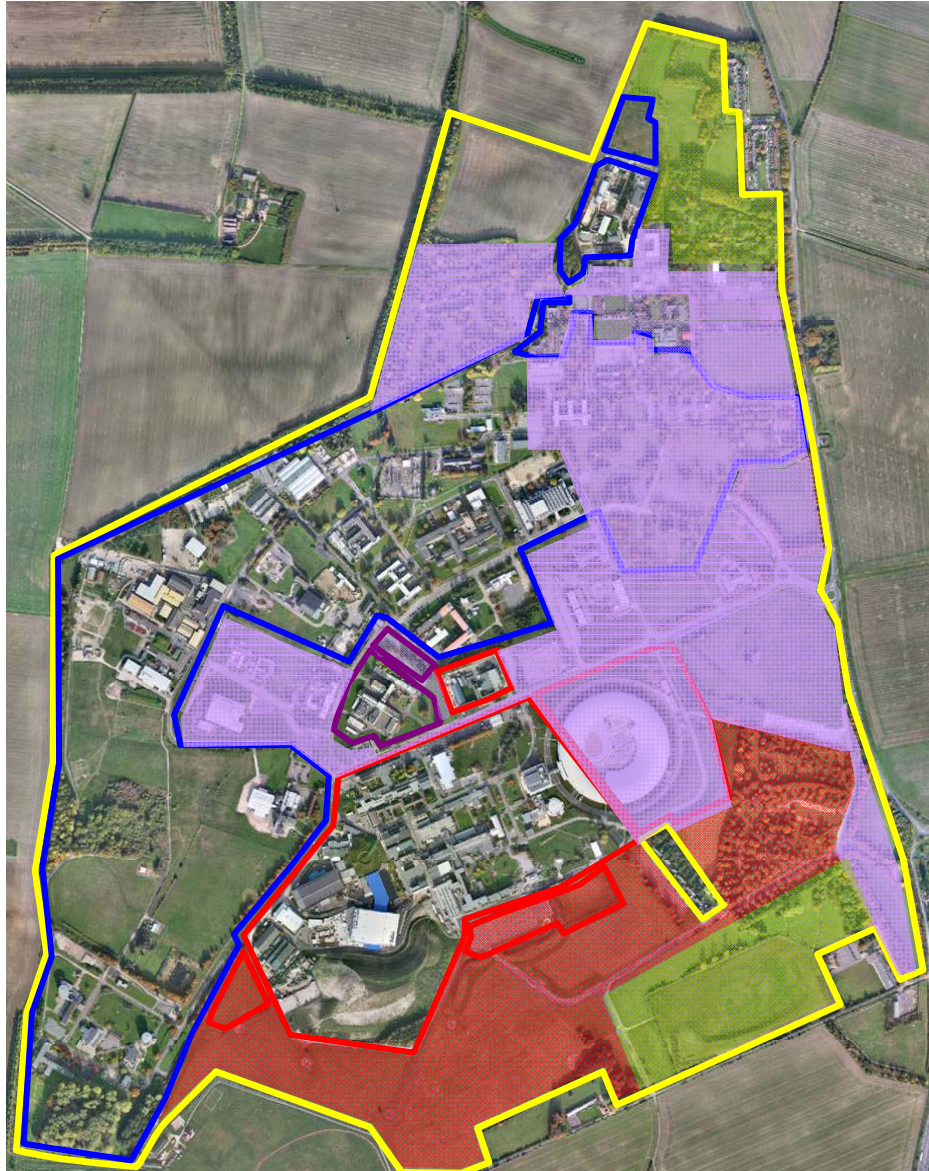


# Founding Principles - joint venture structure





# Harwell Science and Innovation Campus



-  UKAEA freehold ownership
-  STFC freehold/leasehold
-  HPA freehold ownership
-  Land leased to NDA for 150 years.  
Land will be surrendered when  
cleaned-up
-  Land to be leased to HSIC JV
-  Land reserved for future major  
science facilities
-  Land to be sold for residential  
development



# Gateway Centres



*We are establishing Gateway Centres to focus our technological capabilities and orient them towards a more outward facing collaborative role*

Linked to STFC strategic/El drivers

- Maximise research with HEIs, RCs, PSREs and industry
- Maximise opportunities for knowledge exchange through training, technology transfer and partnerships
- Open new funding opportunities for STFC
- Create an environment to attract new science programmes and facilities





# Access to STFC Expertise

Applications	Access to Facilities	Computer Simulation modelling	Advanced materials	Design, Engineering & Space	Sensors Electronics Photonics
Bioscience Healthcare					
Energy Technologies					
Climate change Environment					
Global Security					
Nanotechnology Nanoscience					
Digital Economy					



# Access to STFC Expertise

Applications	Access to Facilities	Computer Simulation modelling	Advanced materials	Design, Engineering & Space	Sensors Electronics Photonics
Bioscience Healthcare	Futures Programmes				
Energy Technologies	Imaging Solutions Centre	Hartree Centre	Joint Institute for Materials Design	Space Centre	Detector systems Centre
Climate change Environment					
Global Security					
Nanotechnology Nanoscience					
Digital Economy					





# Gateway Centres

Based on our core technical competencies

*Detector Systems Centre* – advanced detector technology

*Space Centre* – a new space centre for the UK

*Hartree Centre* – a step-change in modelling capabilities

*Imaging Solutions Centre* – transforming “facilities access”  
into “solutions access”

*Joint Institute for Materials Design* – integrating materials  
innovation with advanced characterization





# Detector Systems Centre

*The STFC delivers world leading detector systems to large scale scientific facilities world-wide, but change is coming...*

- The cost and complexity of this capability has increased dramatically
- The scientific landscape is rapidly evolving
- HSIC and DSIC offer enormous potential for future commercial activity

The *Detector Systems Centre* will exploit this opportunity

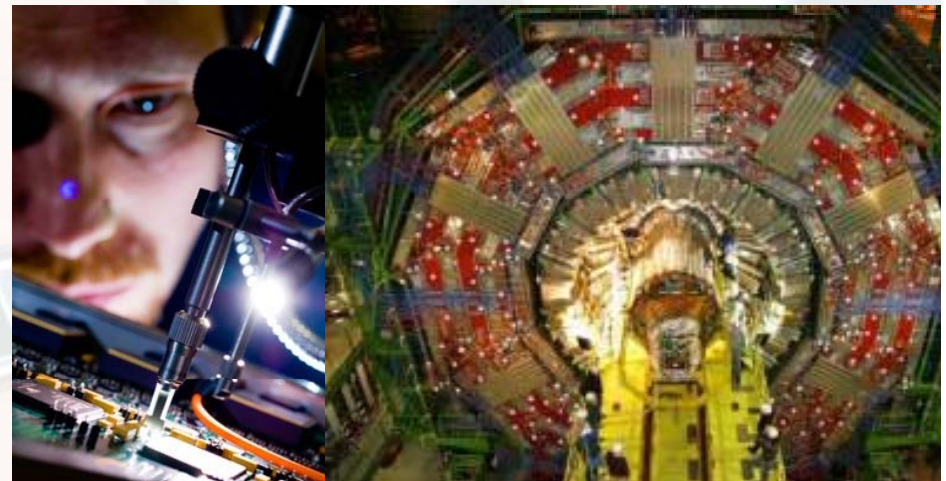
- Allows consistent approach to significant commercial interest
- Dual-site model (HSIC & DSIC)

Planned Centre areas of strength

- Training
- Interconnect Technology
- Microelectronics
- Systems Design
- Sensor Technology access

Status and Timetable

- £30m earmarked from LFCF
- Consultation and Science and Business cases





# Hartree CSE Centre

## World-class expertise in Computational Science

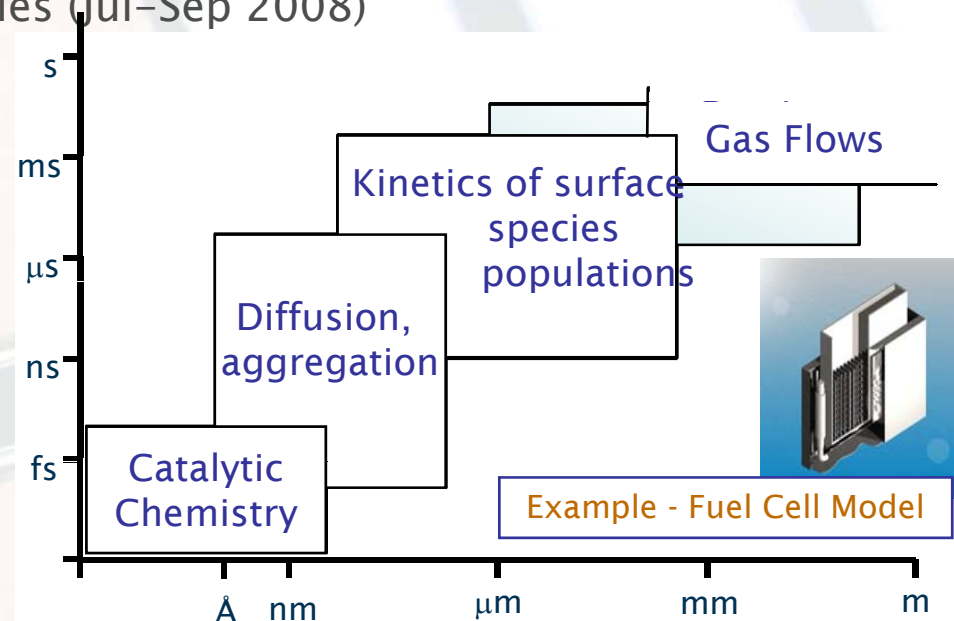
- New kind of CSE institute for the UK, brings together academic, government and industry communities to focus on multi-disciplinary and multi-scale challenges
- The goal is a step-change in modelling capabilities for strategic themes including energy, life sciences, the environment and materials

## Wide range of planned and potential activities

- Consultation with many research fields; Materials, Environmental Sciences, Engineering, Biological/Medical, Facilities (Jul-Sep 2008)
- Commercial, International, RCs and KE/Industrial consultation

## Status and Timetable

- £50m earmarked from LFCF
- Detailed Science and Business case, consultation (Nov-Jan 2000)
- OGC Gateway Process and Public launch (Jan-Mar 2010)





# Space Centre

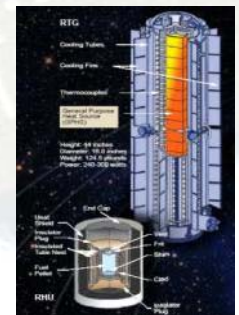
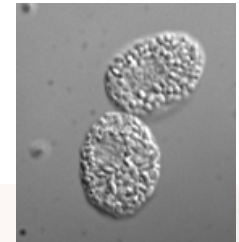
*Great opportunity to exploit world-leading science base with academia and research labs at/near HSIC*

- Positions the UK academic and industrial interests to connect with global initiatives (exploration, climate change, security)
- Public engagement, encourage study of science/engineering
- Activities aligned with ESA and UK needs; no ESA centre in UK

## Centre activities to include:

- Exploration: Planetary Protection, Novel Power Sources, Autonomous Robotics
- Climate Change: a focal point for Earth Observation (EO) data in climate/global change and use of data for sustainable management of the environment
- Integrated Applications: new applications through integrated use of space assets (EO, navigation, communication); tailored solutions

Ministerial Commitment for ESA programme currently sought





# Imaging Centre

*Our ability to image and understand our data has not kept up with our ability to generate it...*

The *Imaging Centre* will enhance both the quality and quantity of our output

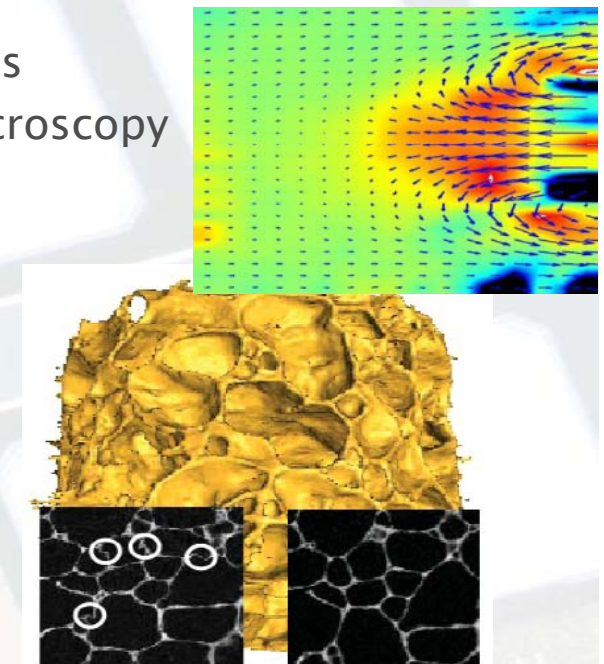
- Enhancing access to major facilities (Diamond, ISIS & Lasers) and support pre and post-experiment
- Multidisciplinary expertise to solve imaging problems, with the right hardware, software and data analysis tools
- Supporting development of new imaging technologies
- Possibility to support national centre for electron microscopy

## Challenges

- To open up the subject across the disciplines
- From the living cell – to the turbine blade
- Imaging function and dynamics; tomography

## Status and Timetable

- £24m earmarked from LFCF
- Consultation beginning now – Science and Business Cases (Feb–Apr 2010)







# Joint Institute for Materials Design

*Significant investment in STFC facilities such as Diamond and ISIS, where ~40% of the research will be materials-related...*

Traditional facilities interactions have been characterised by

- A clear distinction between “facilities” and “users”,
- a “contact time” limited to the duration of the experiments and
- a “one size fit all” access mechanism.

JIMD: maximise our investment in the facilities and enable the UK to address more adventurous large-scale challenges by

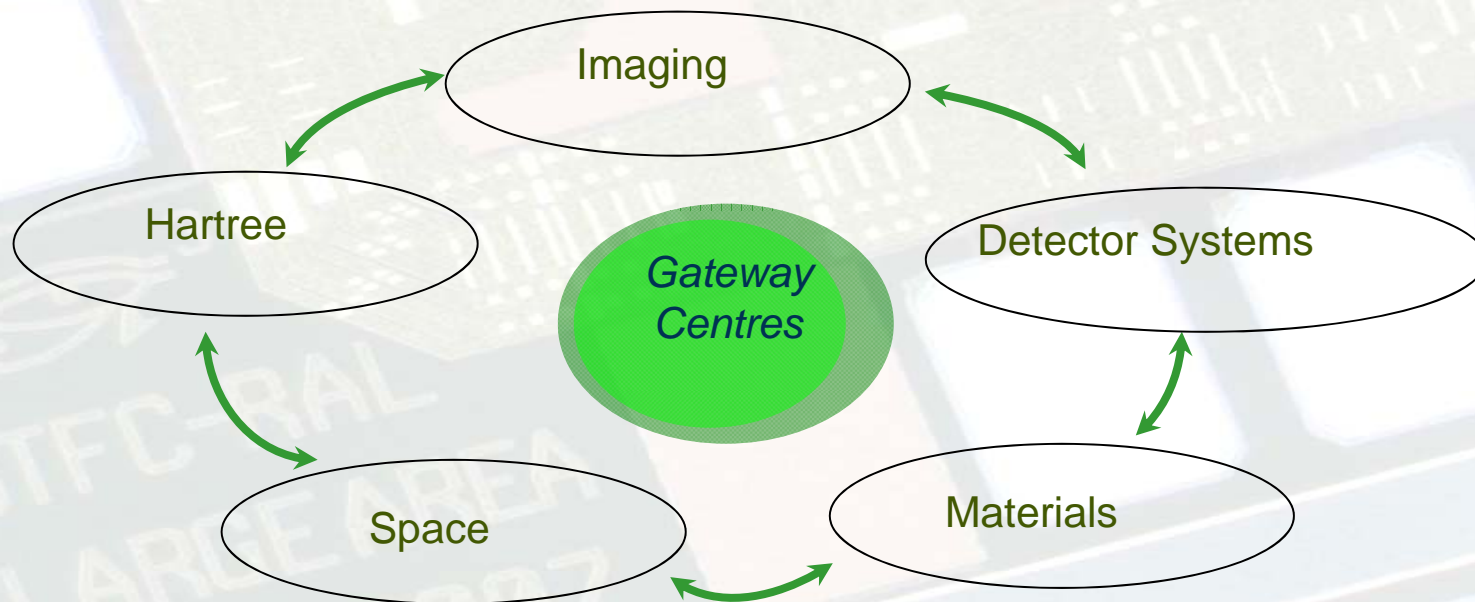
- growth of samples and materials specifically designed for facility-based measurements
- design and operation of on-beam facilities to study materials in operating conditions (in operando), and
- design of hardware and software to enable accelerated materials discovery guided by photon or neutron beams

“Recommended for further funding” by DIUS (DBIS)



# Gateway Centre Synergies

The Gateway Centres are based on STFC's core capabilities which work together to underpin our delivery of facilities and science



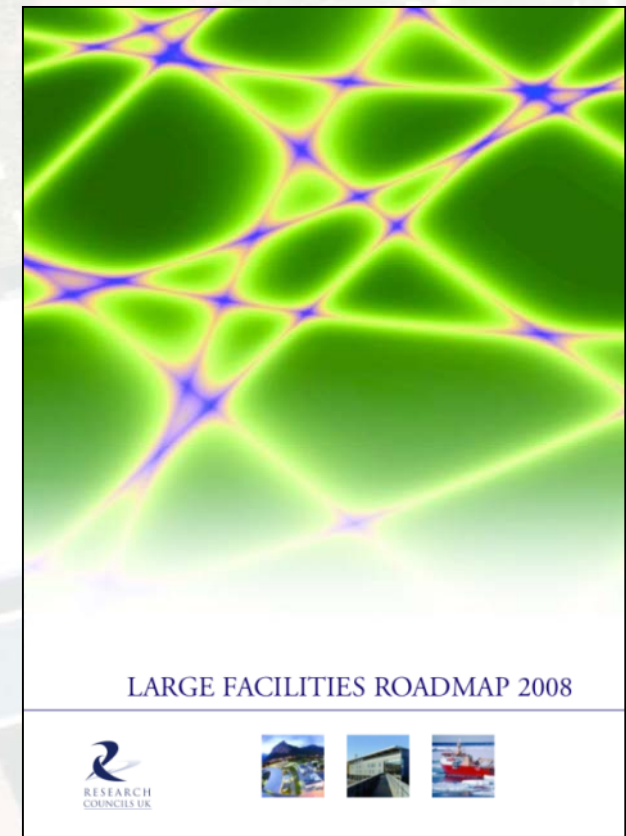
We expect these synergies to be enhanced by the Centres, and for this “team effort” to be made available to a wider community



# Facilities for the Future of Science

## Large Facilities Approval Stages

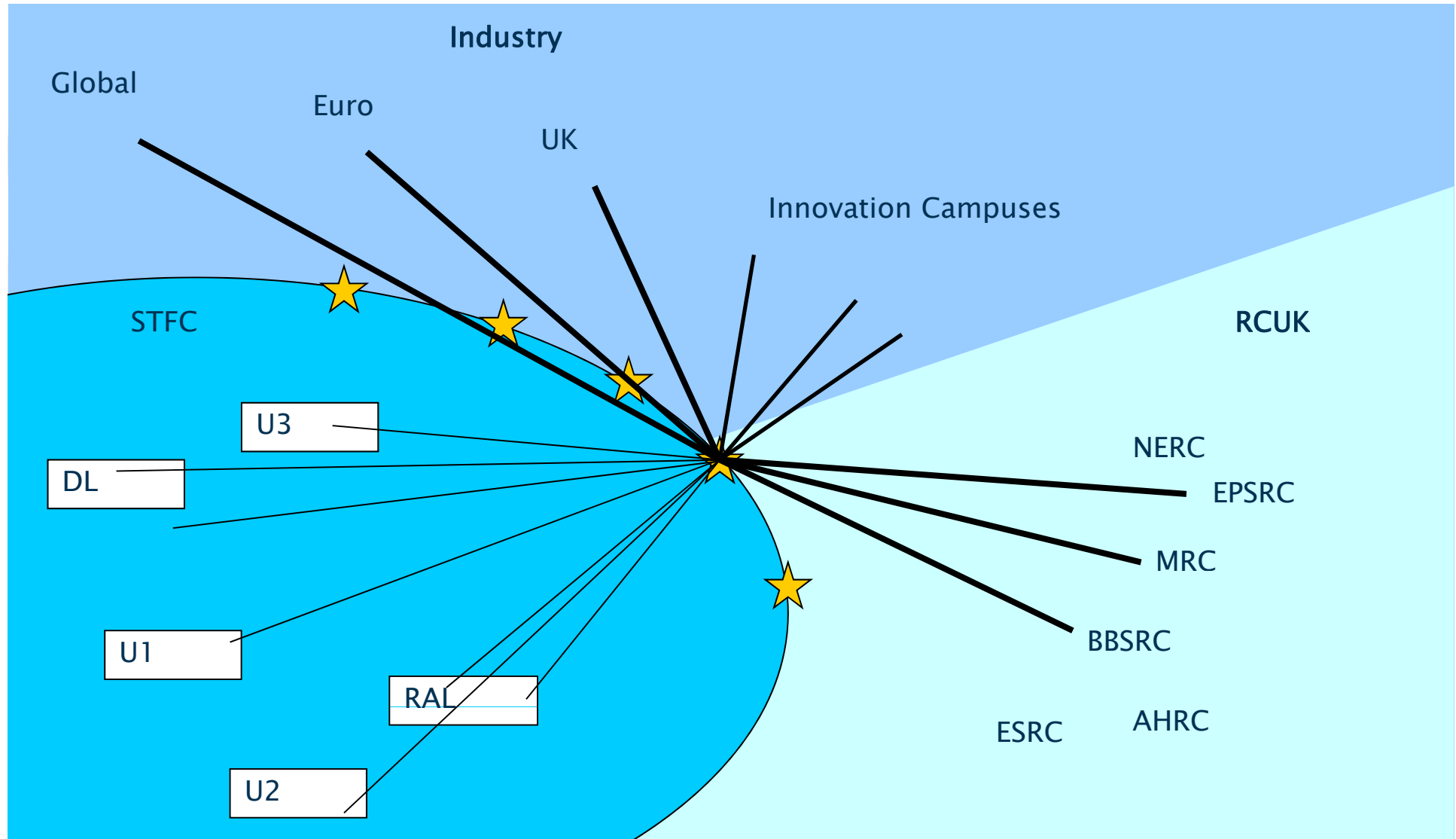
- Selection of facilities for inclusion in the Large Facilities Roadmap
- Short-listing of facilities eligible for LFCF
- Prioritisation of facilities for LFCF
- Allocation of resource through the LFCF
- Preparation of the Science Case
- Preparation of the Business Case – OGC Gateway1
- Procurement Strategy – OGC Gateway2
- Consideration by DBIS of the Business Case and submission to Ministers for approval of the commitment of funds





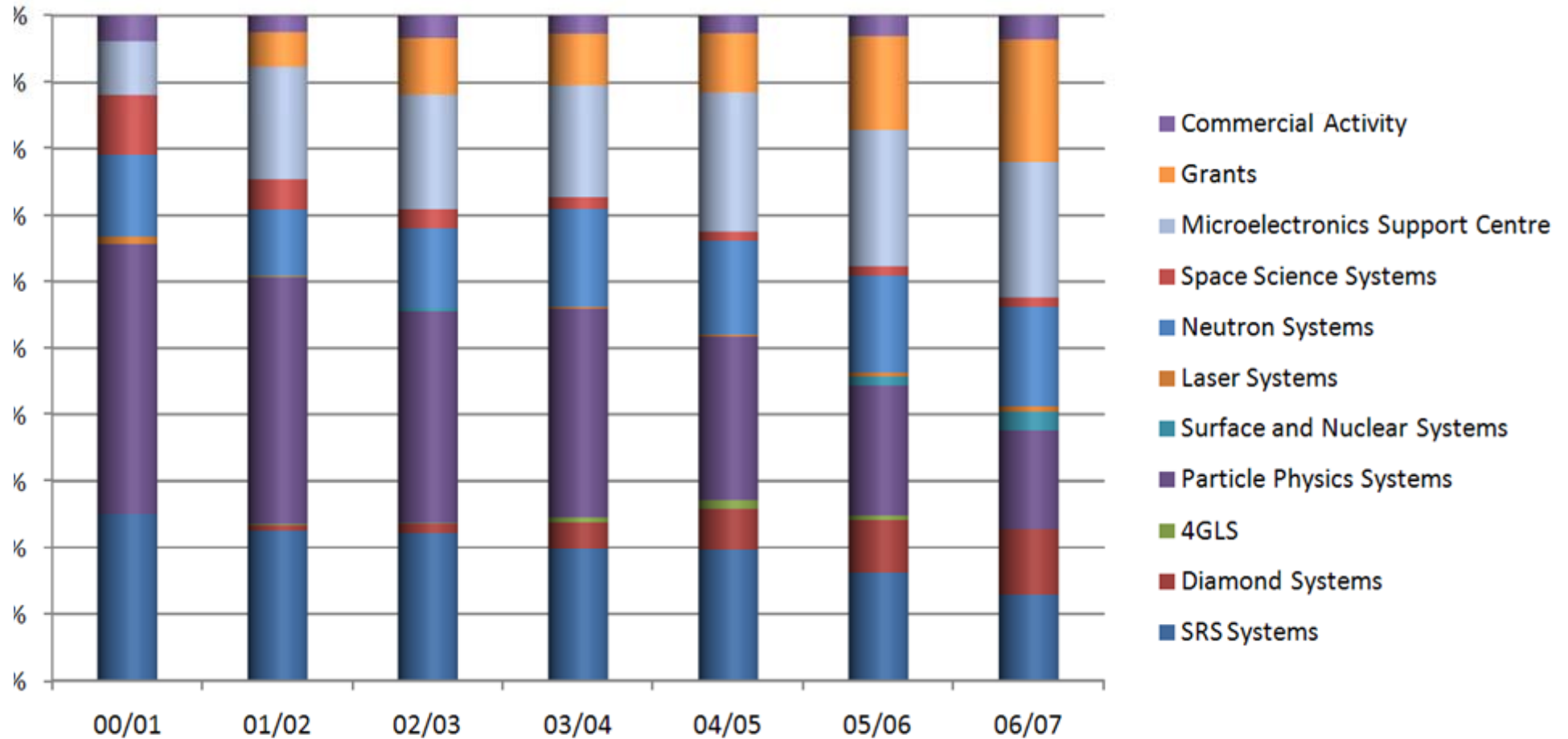


# A Focus for Engagement



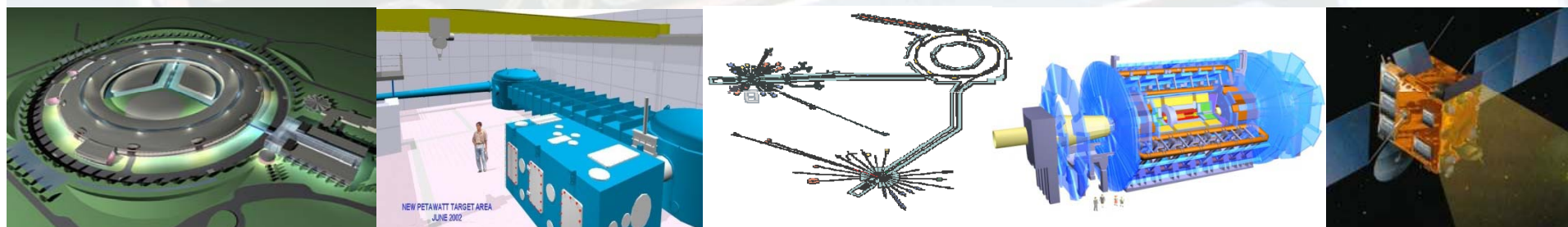


# Technology Looking Back



# Benefits

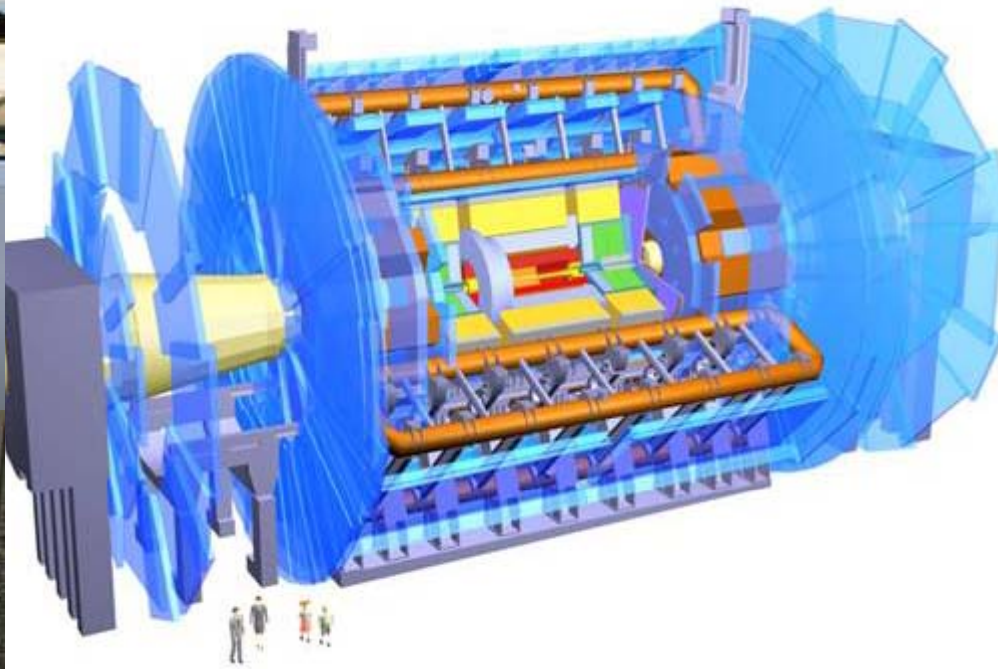
- How will other Research Council's benefit from the new Centre?
  - The Centre will provide the Research Councils with a facility to develop emerging technologies and detector systems in a collaborative environment created to maximise the exchange of *ideas*, *technologies* and *experience* throughout the Research Councils research communities
  - Partner International Research Centres, industry and Campus SMEs in the development of new innovative systems and technologies







# Large Hadron Collider



## Atlas Silicon Tracker Barrel Module Production at RAL

Better than 5micron accuracy

1536 channels per module

720 modules





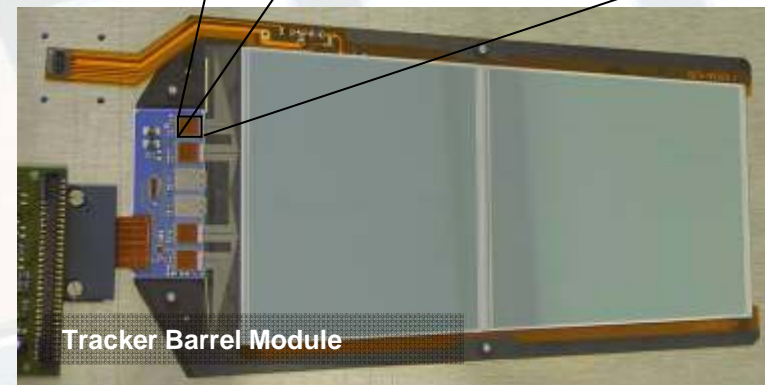
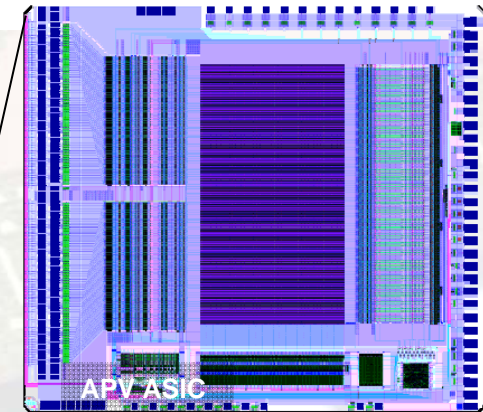
# The Compact Muon Solenoid

## Particle Physics: CMS

- ~210 m<sup>2</sup> of silicon, 10M channels
- 75000 FE chips, 40000 optical links



CERN Tracker Installation



Radiation environment

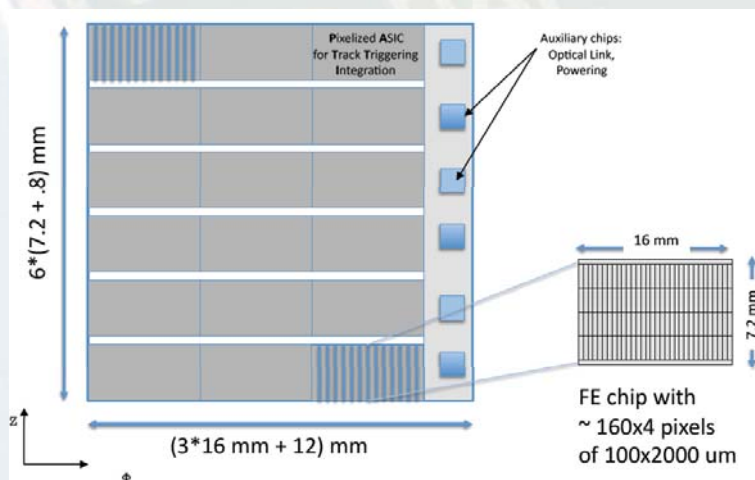
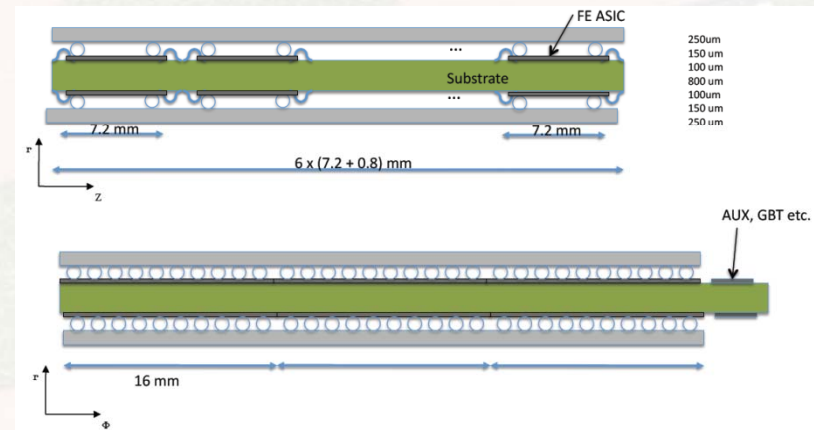
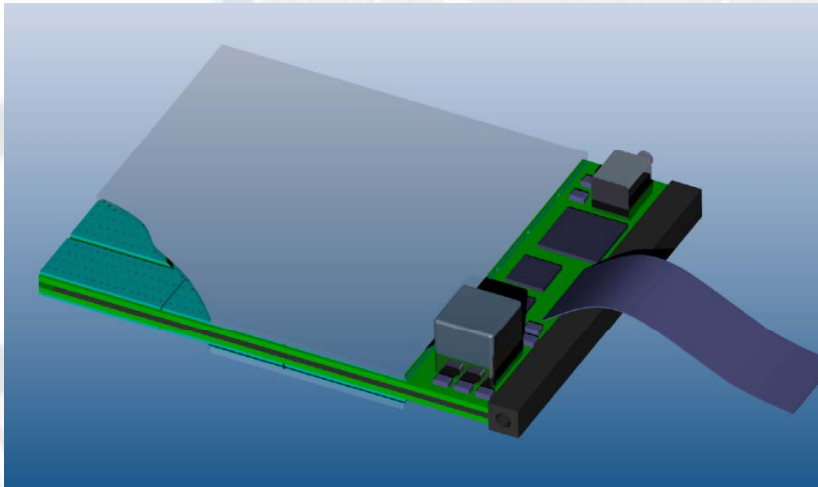
$\sim 10^{14}$  hadrons.cm<sup>-2</sup>

Collaboration: STFC, Imperial College, CERN ...





# Technology Looking Forward?



Courtesy A. Marchioro - CERN

## Issues:

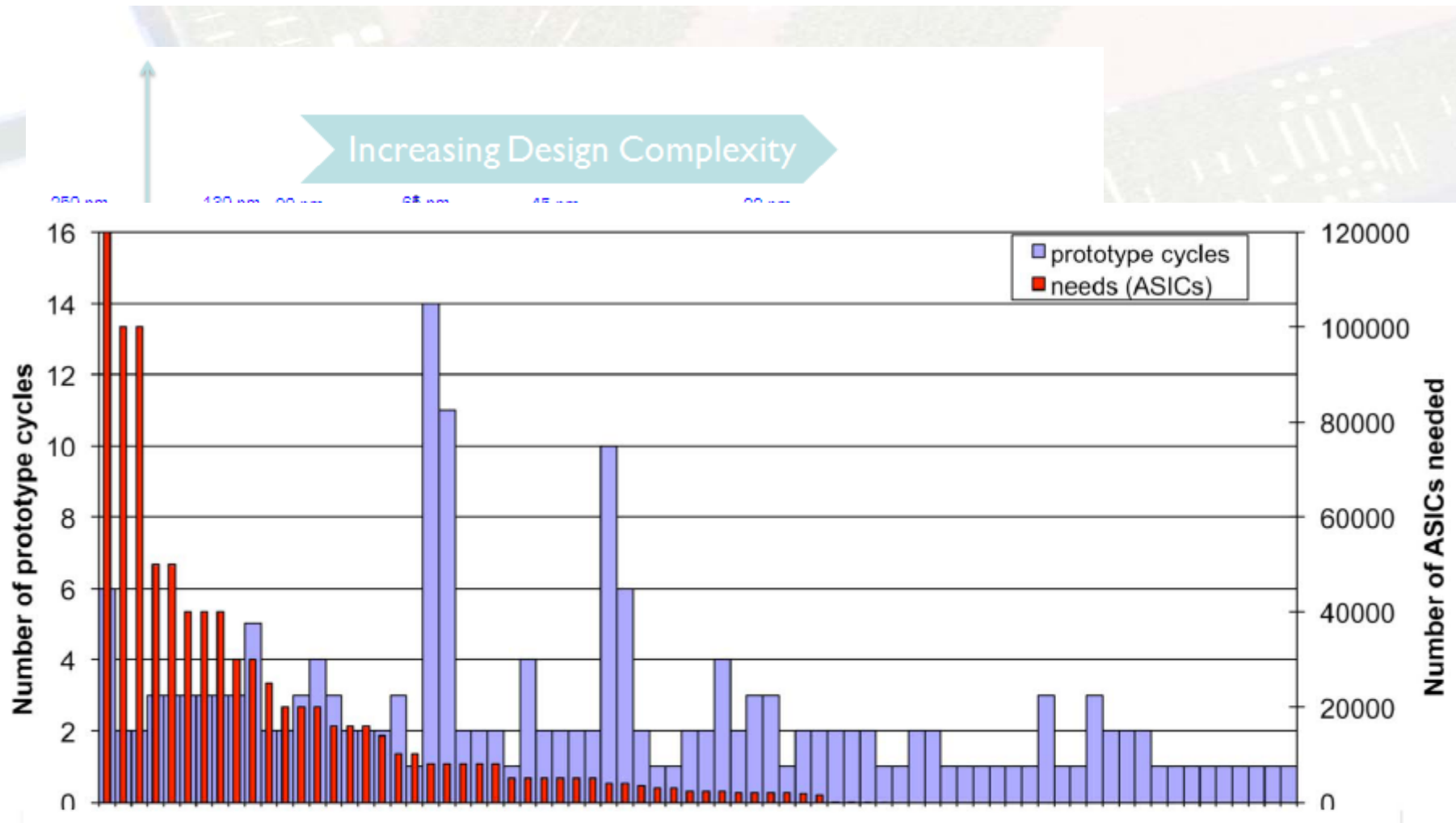
ASIC development – 0.65nm?

Hybridisation – industry?

Test, Cooling, Materials,  
Powers....

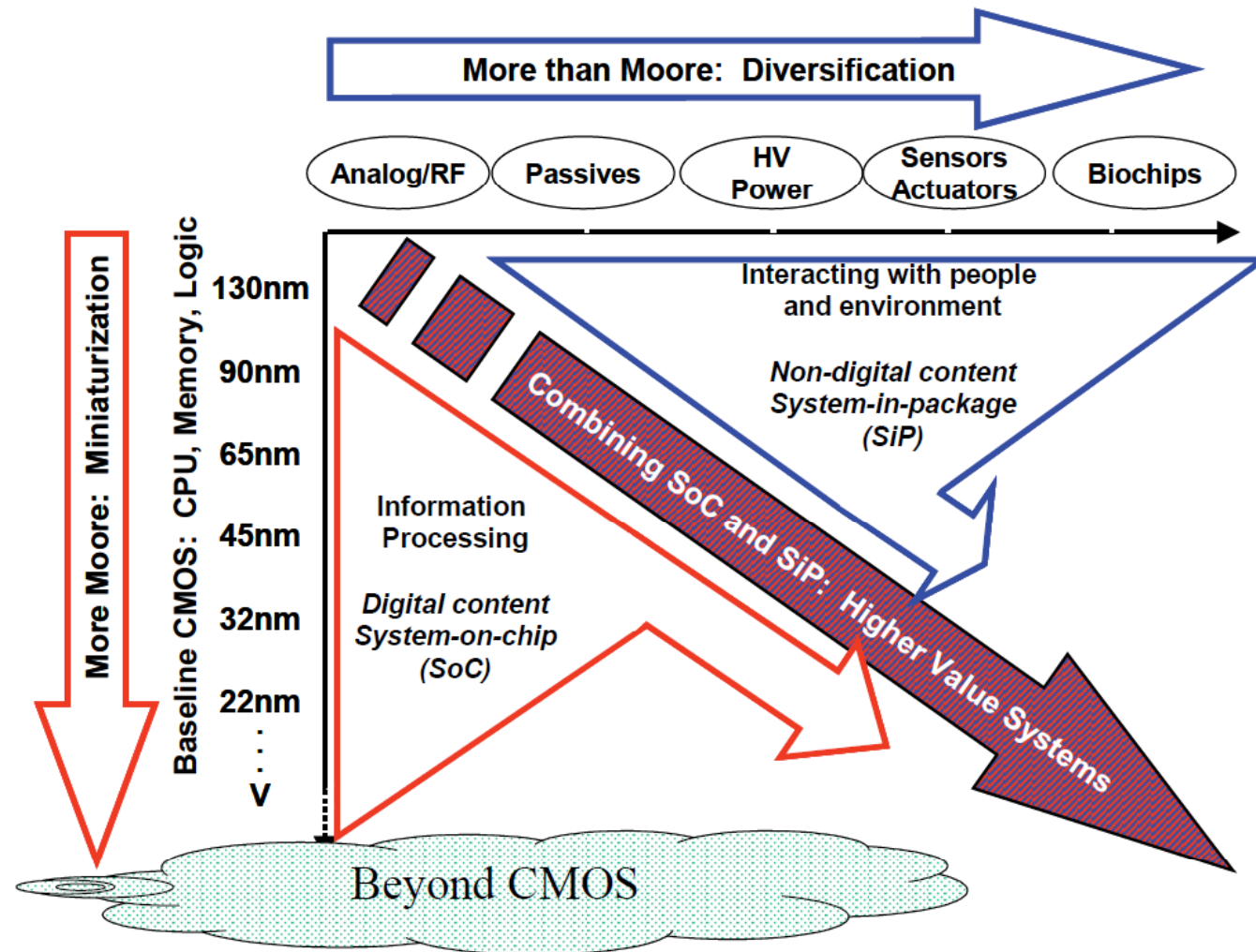


# LHC Experience





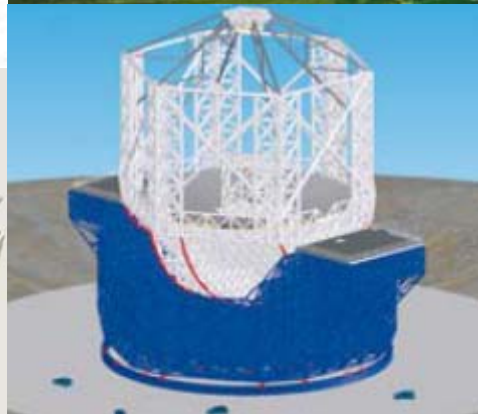
# ITRS Roadmap





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# ESFRI Roadmap







# Key Objectives

- 1) Substantially increase our UK capability to develop innovative detector systems.
- 2) Provide industry, the universities, and the science and technology research disciplines with improved access to world class detector systems and sensor technology.
- 3) Engage over 100 of STFC's best scientists and engineers and key senior managers.
- 4) Become the UK focus for access to an extensive range of advanced detector technologies and training in their development and application.



## Key Objectives

- 5) Education, training and knowledge exchange activities will be provided at the Centre.
- 6) Facilitate the co-location of STFC, university and industry teams and with the Innovation Campuses to establish start up companies in close proximity to the Centre, and
- 7) Include a dedicated marketing team to ensure that the growth potential and economic impact of the Centre are maximised.



# Campus Presence

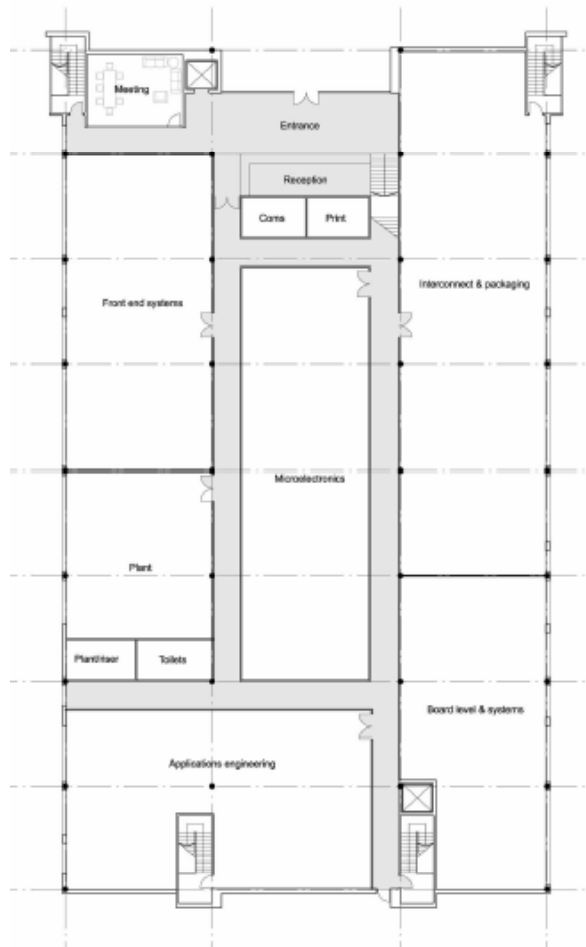
- An 'Open' presence in Detector Systems Technology
- Backed up with E-Resources and Online Collaboration tools
- Looking at various siting options within the Labs and SICs





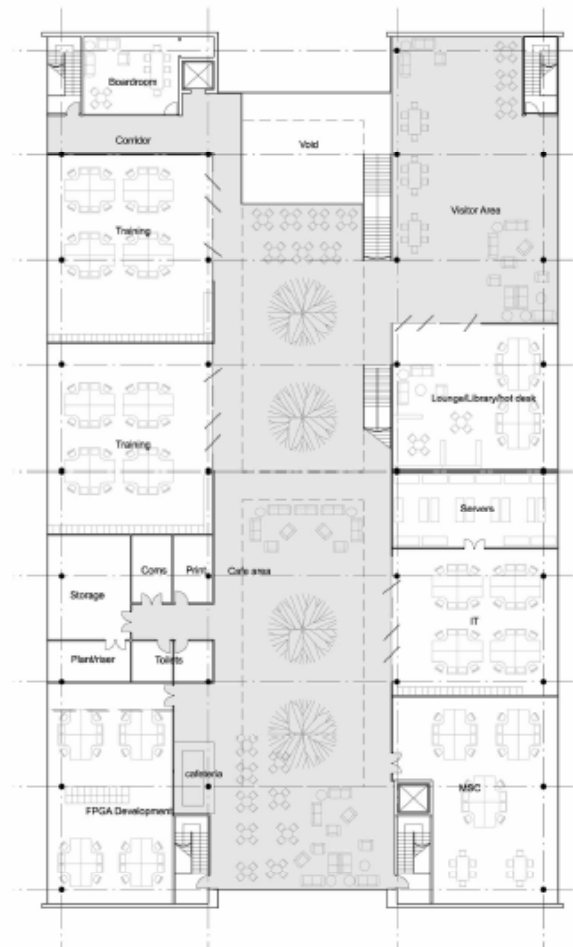


# General Layout



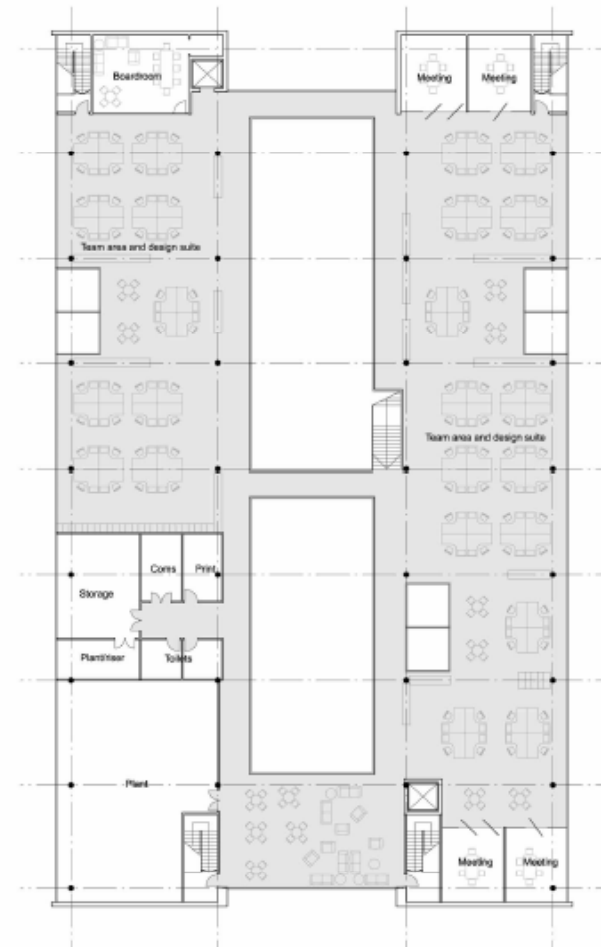
Development  
Laboratories

Ground Floor Plan



Visitor and Networking

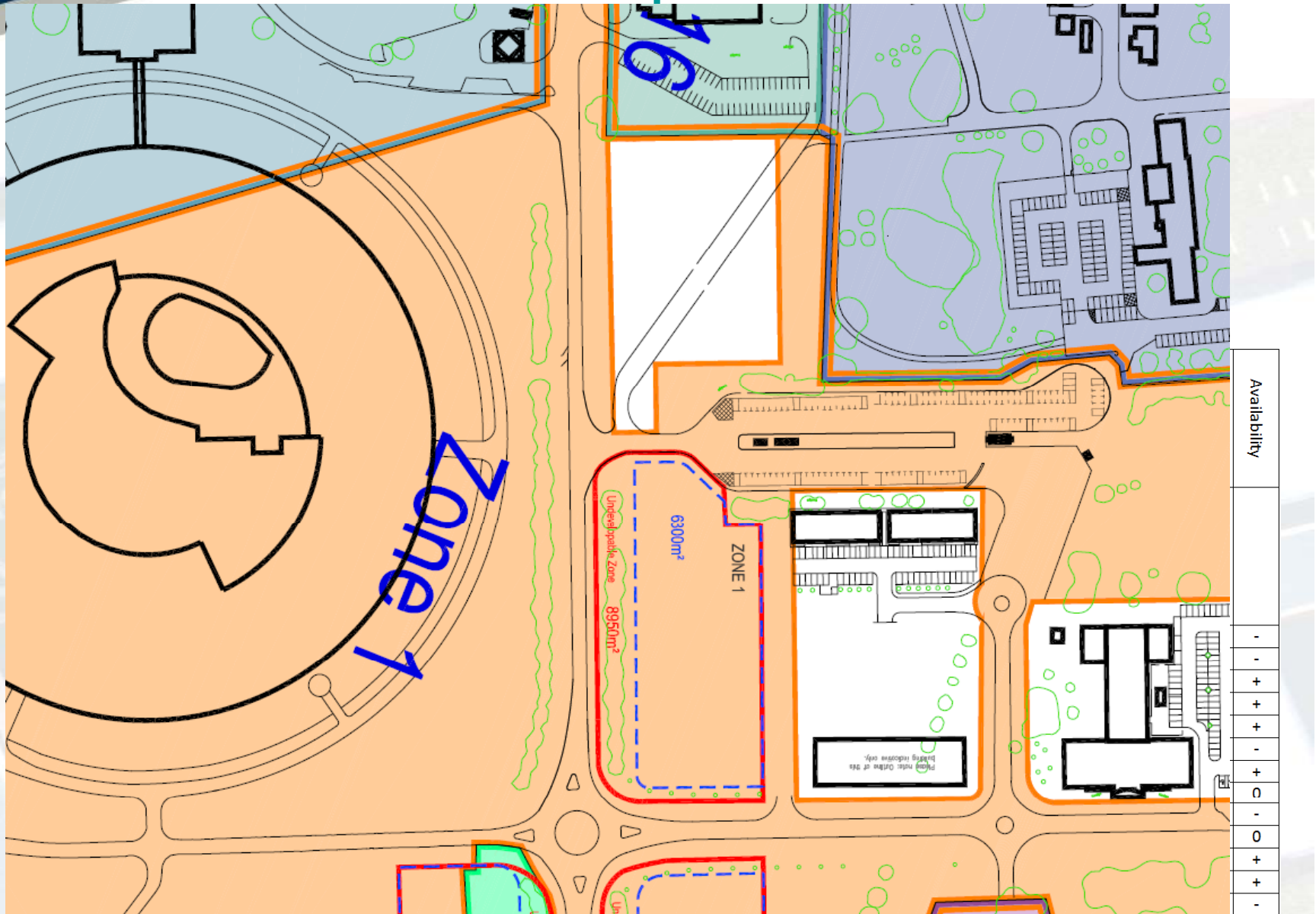
First Floor Plan



Design Teams and Management

Second Floor Plan

# Site Options – Where?





# Delivering the Vision

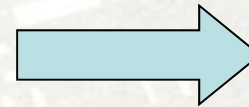
- **Science and technology**

National Facilities

Engineering & Technology

Technology Gateway Centres

Co-location of HEIs, industry, etc



Embedded  
critical mass of  
world leading  
science and  
technology  
programmes

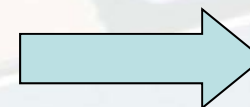
- **Innovation**

Funding opportunities

Investment networks

Innovation networks

Knowledge & Property Portfolio



Knowledge  
Exchange &  
Economic  
Impact





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# Research Complex at Harwell 2010





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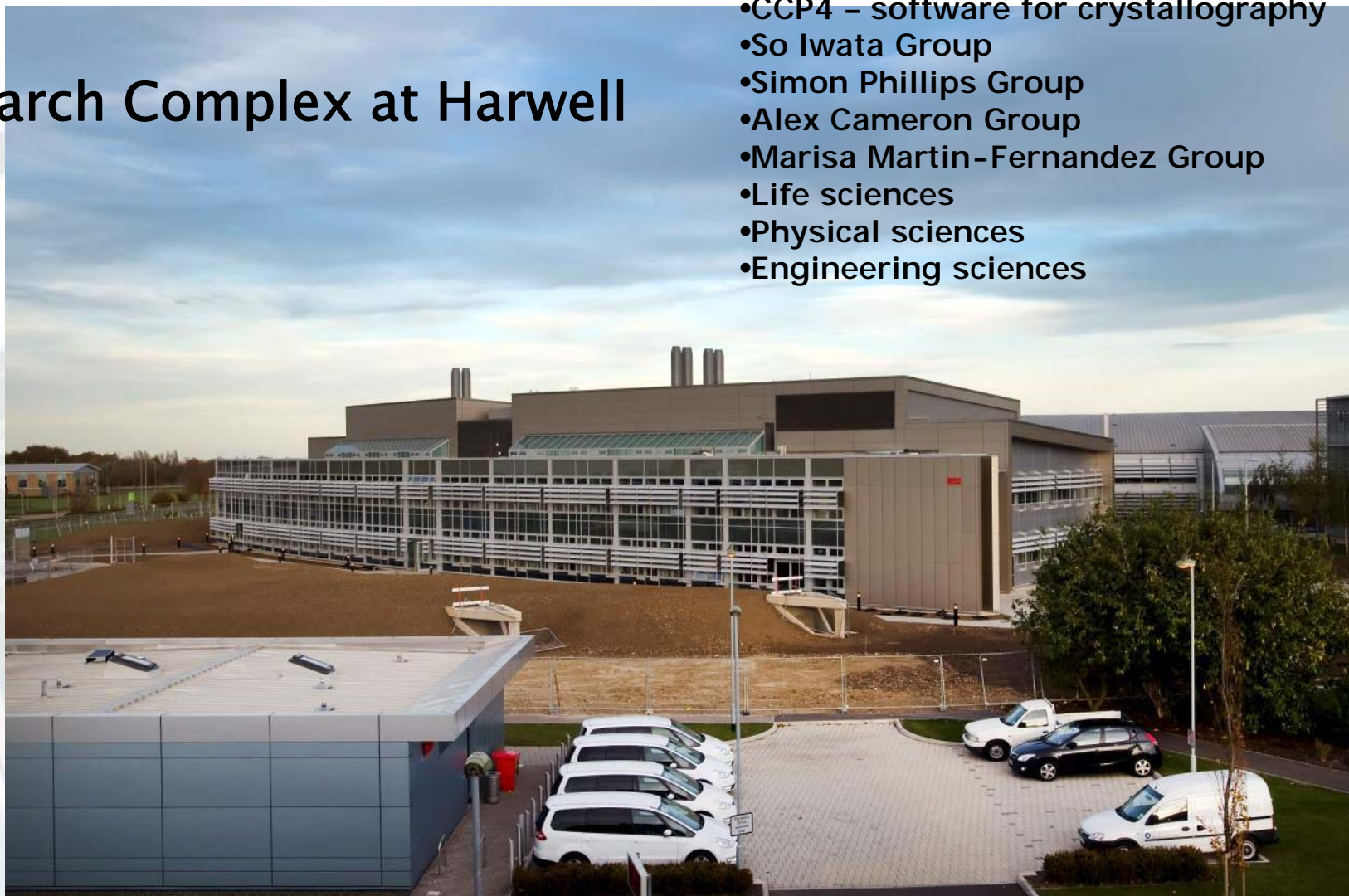
Research Complex at Harwell



## Research groups

- Oxford protein production facility
- Lasers for science
- CCP4 – software for crystallography
- So Iwata Group
- Simon Phillips Group
- Alex Cameron Group
- Marisa Martin-Fernandez Group
- Life sciences
- Physical sciences
- Engineering sciences

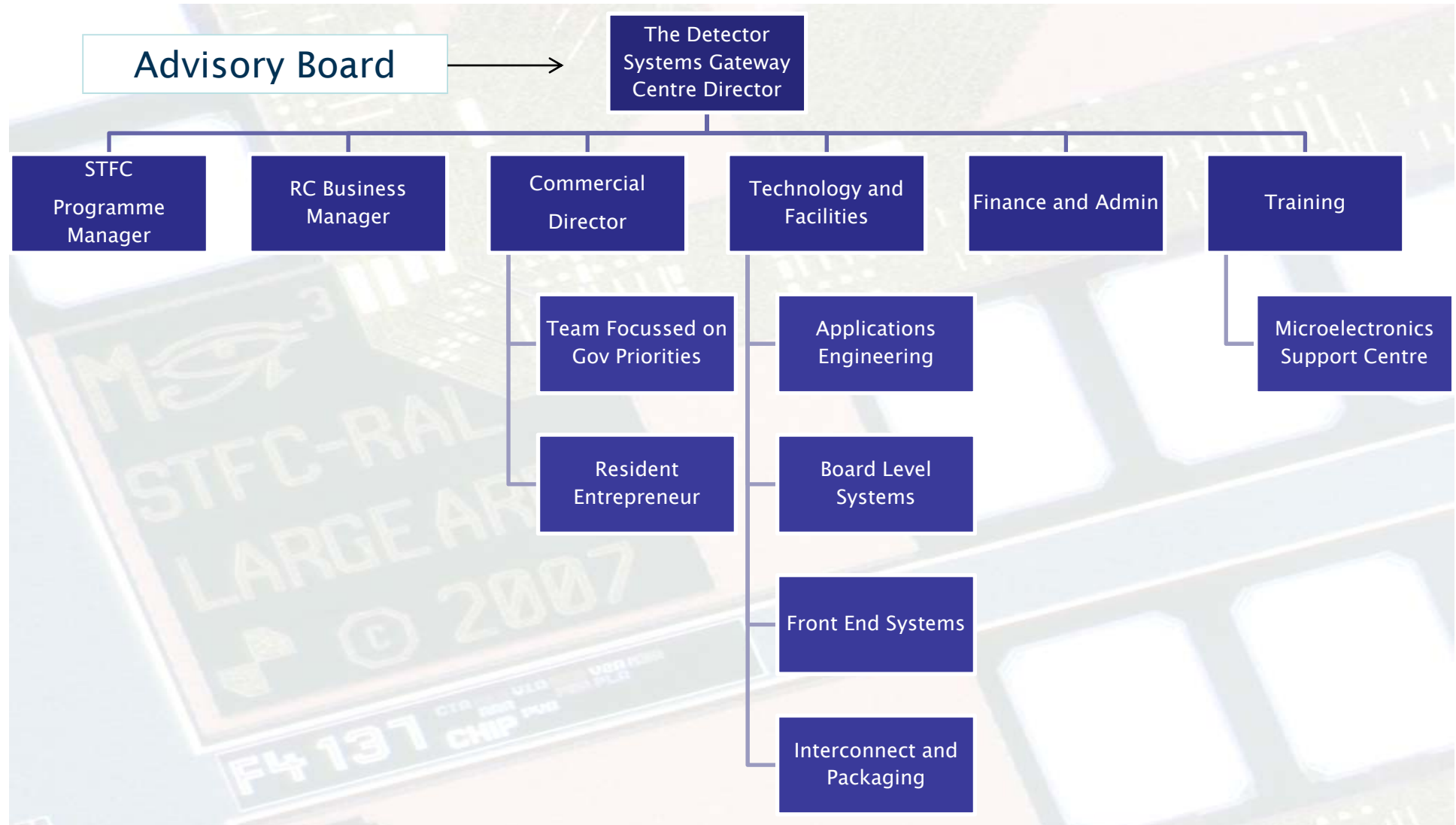
## Research Complex at Harwell







# Centre Structure



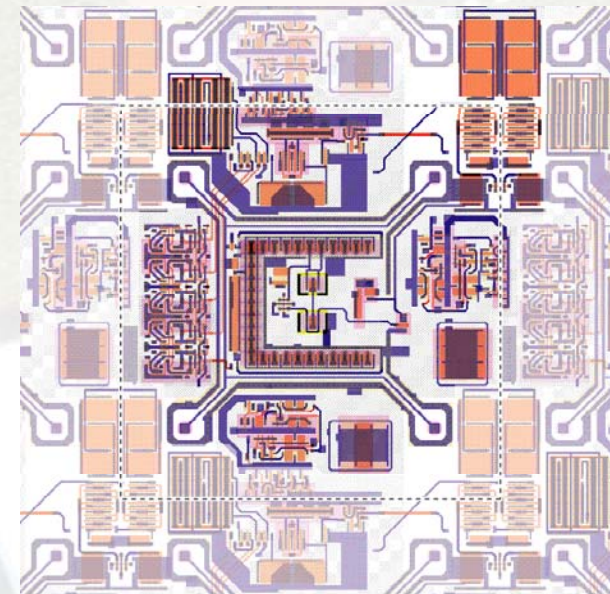
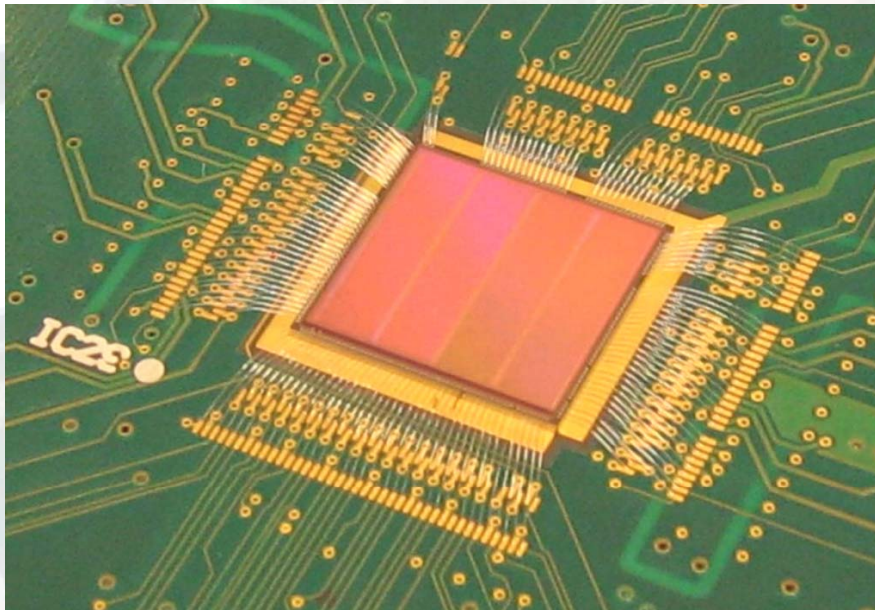


# Centre Model

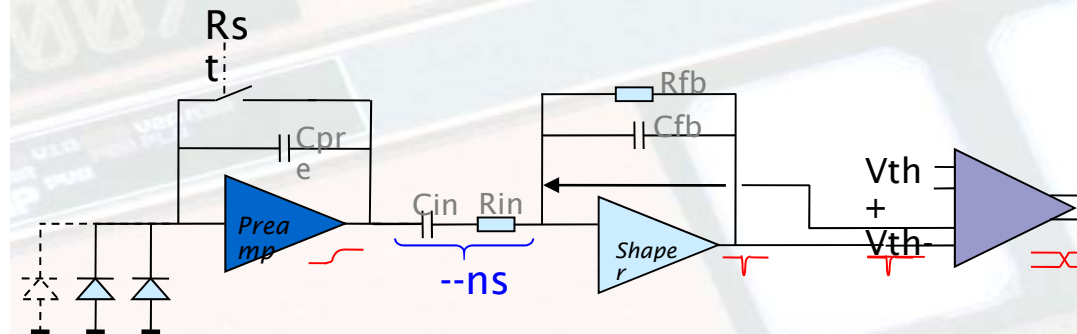
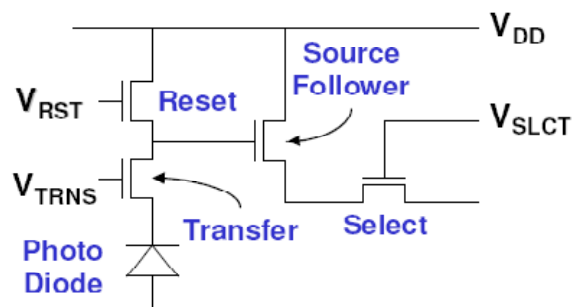
- Advisory Board
  - Technologies to support
- Projects in partnership with industry and HEIs
  - Examples such as Basic Technology and Instrumentation calls
- Summer schools and Topical Workshops
  - Matched to RC and Government Themes
- Doctoral training with HEIs
  - Doctoral Training Centres, CASE Students etc.
- Commercial engagement
  - KTPs and Knowledge Networks



# Novel INMAPs Technology now Applied to PP Applications



## 4T Pixel



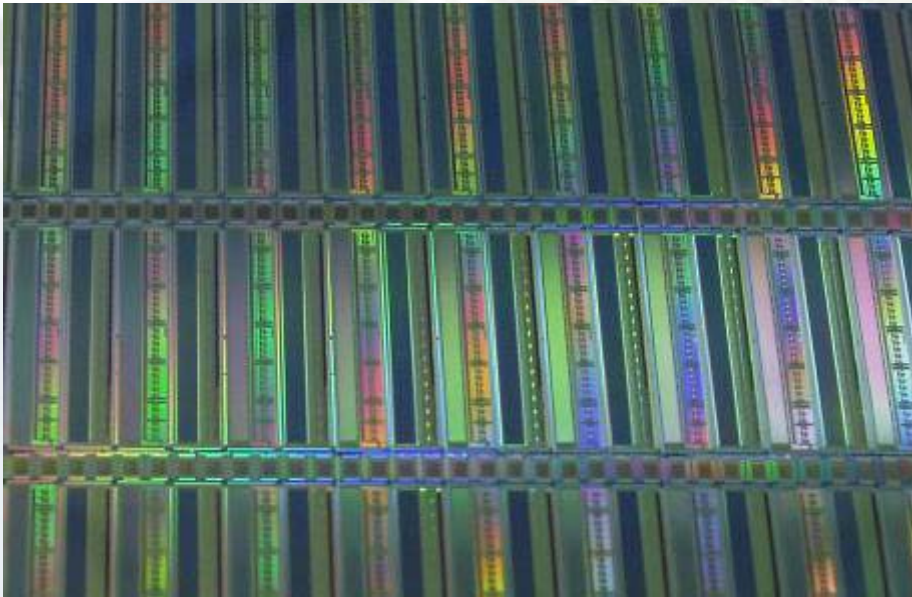






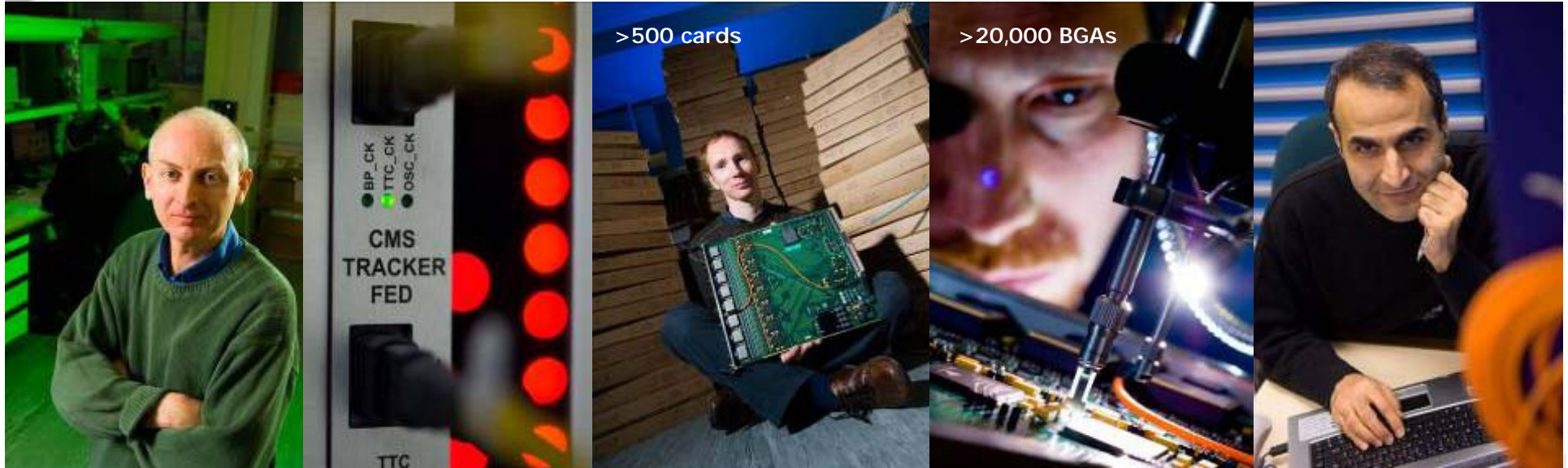
# Examples

- Examples of innovative Detector projects
- Examples of current projects
- Examples of Capabilities

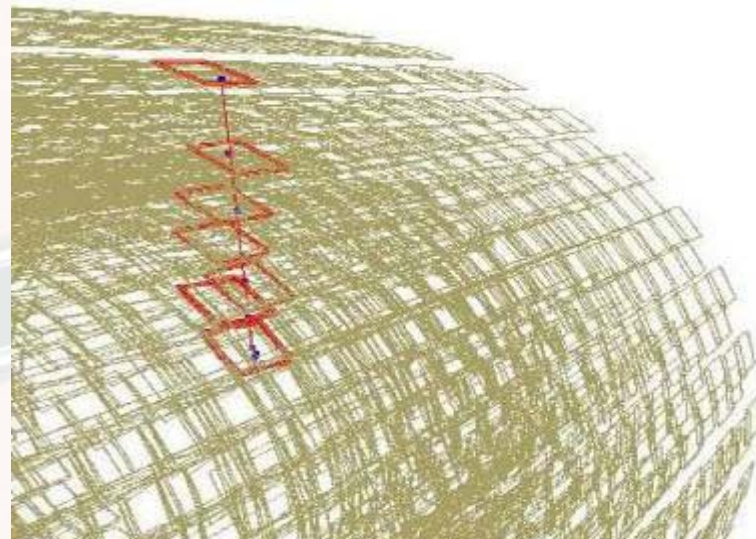




# Data Acquisition Delivery



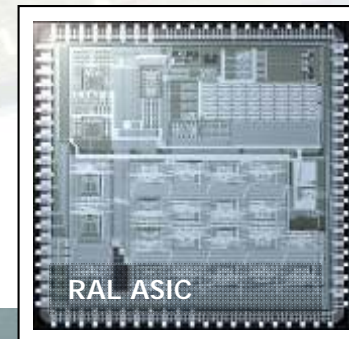
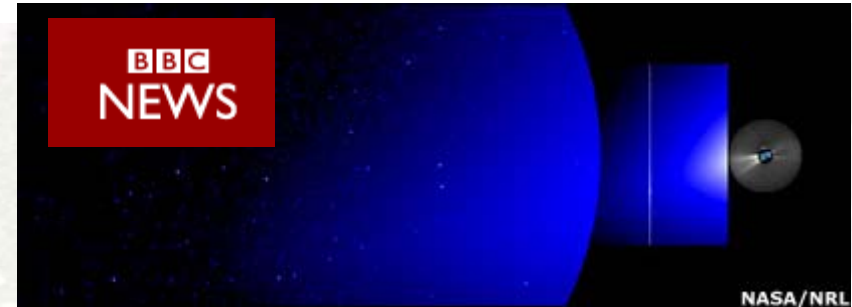
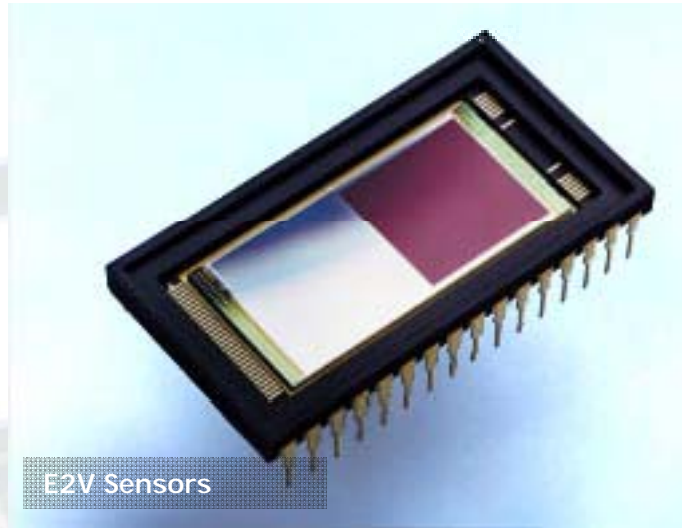
- Collaboration with PPD Imperial College and CERN
- Massively Parallel Processing  
10 Tera-bits / sec ( $\sim 2,000$  CDRoms/sec)
- 15 Exa-Bytes of raw input per year!







# CCD Imagers



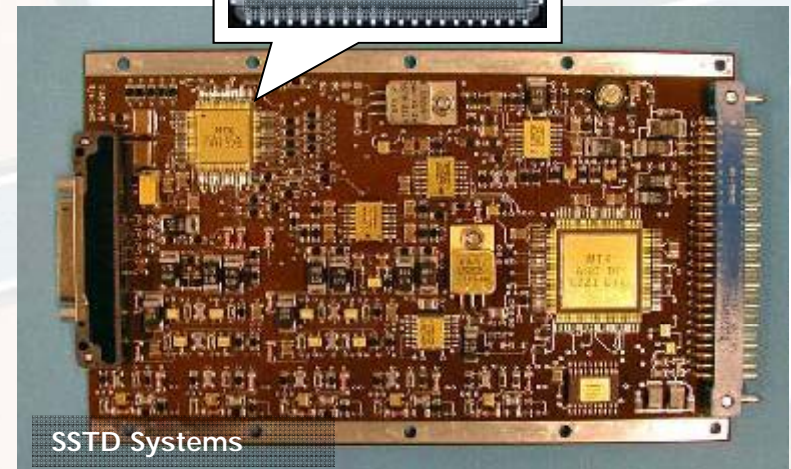
## Spacecraft return Sun panoramas

Here we see the entire Stereo panorama from the Sun to the Earth

**Twin Nasa spacecraft have returned panoramic images that will help scientists to study solar explosions capable of causing havoc on Earth.**

The Stereo orbiters, which are nearing their final positions, will study violent solar eruptions known as Coronal Mass Ejections (CMEs). CMEs hurl energetic particles at Earth that can disrupt power grids and satellite communications.

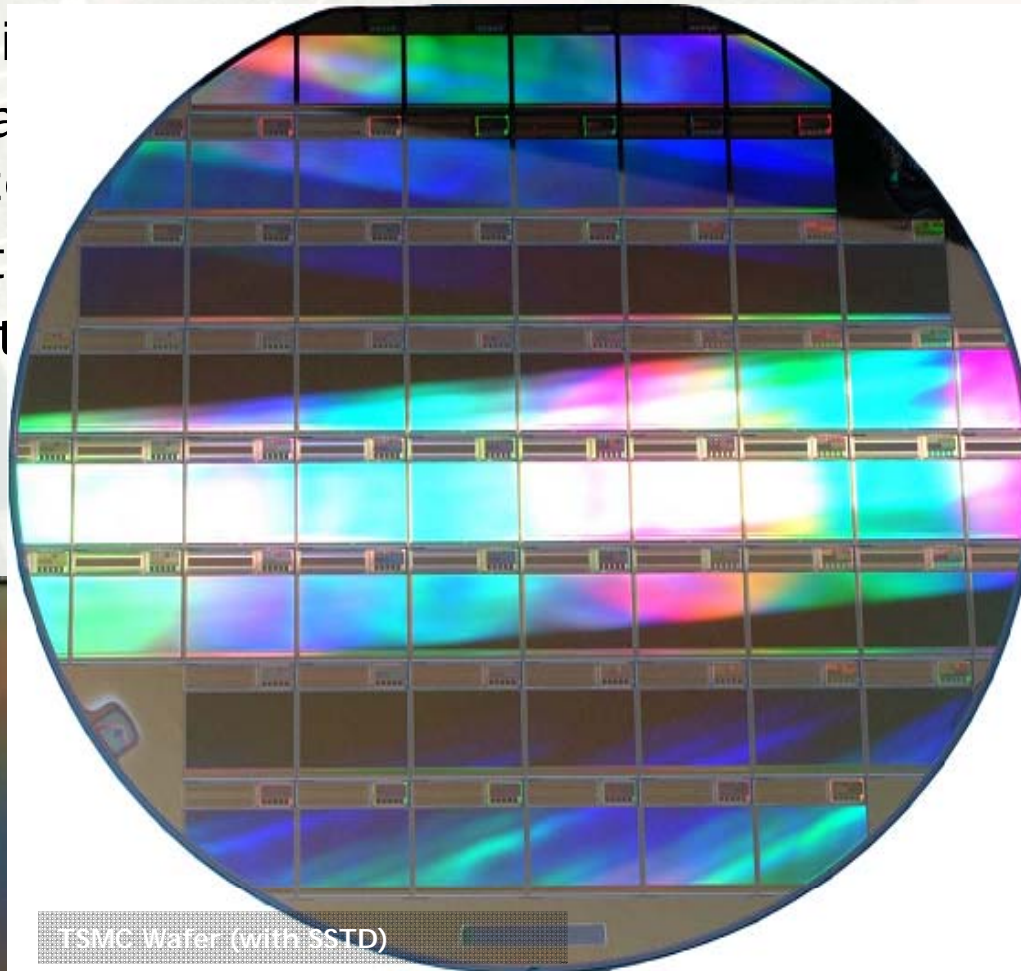
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## ... CCDs Have Limitations

- Solar Orbiter Mission
- 40 solar radii
  - close up and spectroscopy
- Extreme part
  - preclude the use of detectors



TSMC Wafer (with SSTD)

RAFs Forst 12M Sensor (with SSTD)

### Solar Orbiter

A High Resolution  
Mission to The  
Sun and Inner  
Heliosphere

<http://www.orbiter.rl.ac.uk>



2002/11/14 13:00

Back-illuminated

Light Source



P Epitaxial layer

P well N well



Nitride coated hi-resistivity  
silicon substrate

P substrate



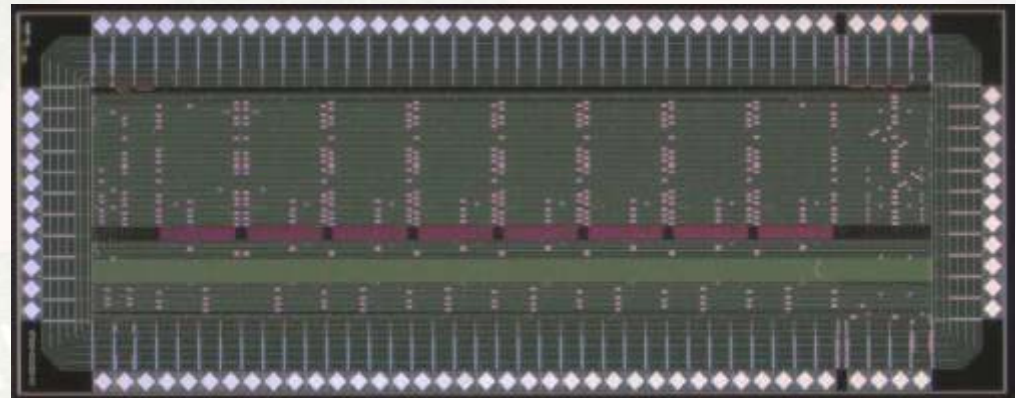


# Space Spectroscopic Imaging

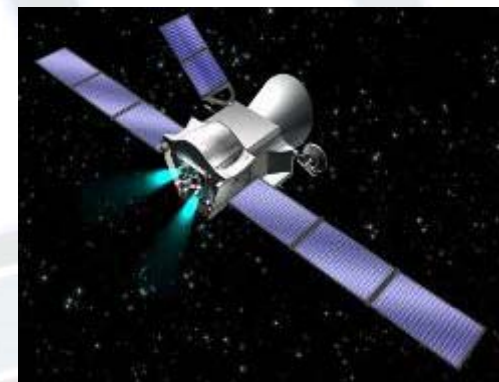
## Space ESA Project: Solar X-ray and Particle incidence spectrometer

### •Features

- Low noise FE
- Peakhold and comparators
- 12-bit SAR ADC
- RAD Hard design
- SEL and SEU tolerant



ESA Bepi-Colombo



Current NASA Messenger

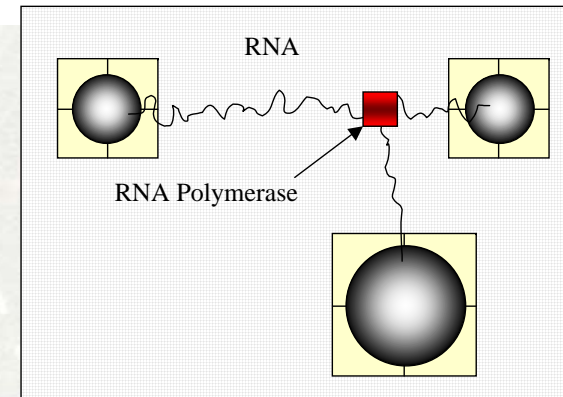




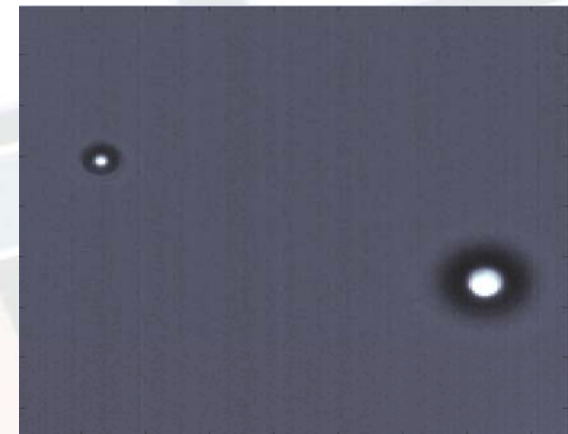
# New Applications: Laser Tweezers

Monolithic CMOS imagers (MAPS) combine integrated circuit complexity with imaging pixels. This permits complex sensor functions to be integrated opening many novel application areas:

- Optical traps to capture, manipulate and measure forces on microscopic particles
  - living cells, plastic beads and oil droplets
- Goal:
  - six objects, position measurement and feedback control



One possible use of this technology. RNA is suspended between 2 latex beads held in force feedback. A "repair" enzyme is attached by a polymer to a 3rd bead. The repair forces and transcription can then be followed at sub nanometer level along the length of the RNA by tracking the 3rd bead.



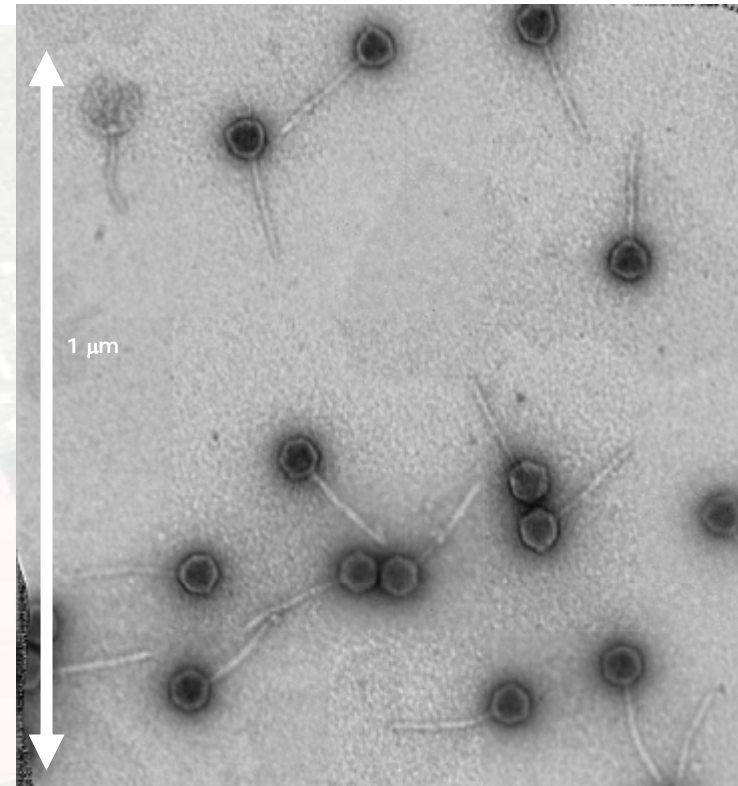
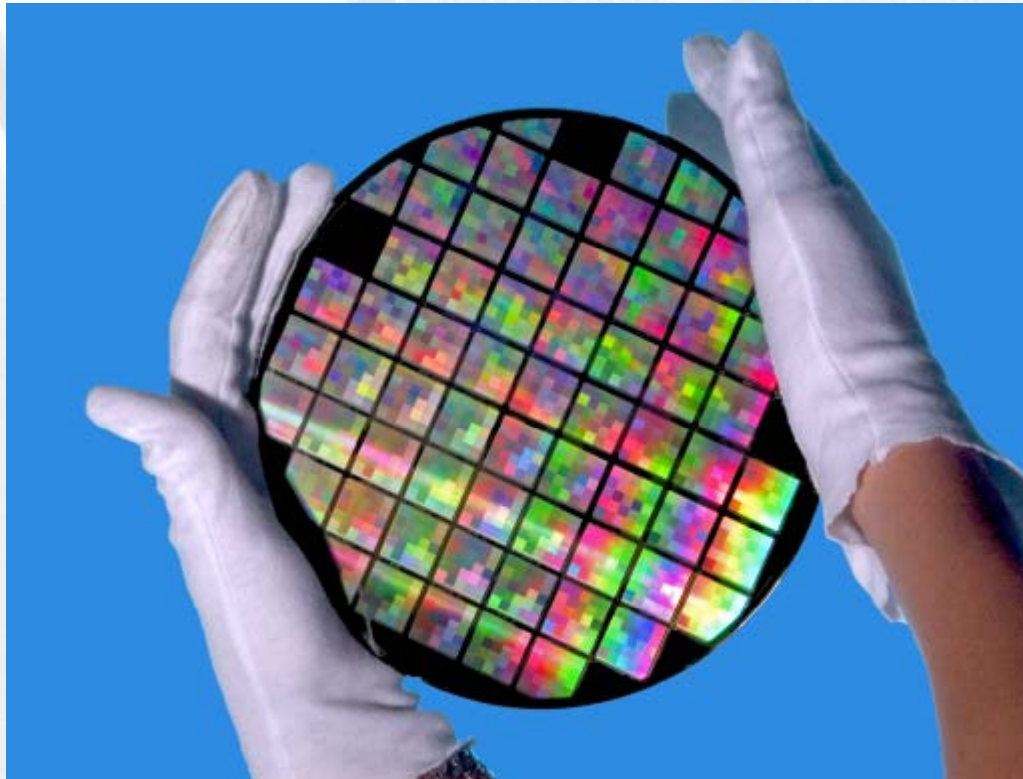
Zoomed Image of  $5\mu\text{m}$  &  $2.7\mu\text{m}$  beads obtained using 512x512 Sensor mounted on microscope.



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# Transmission Electron Microscopy

Improved radiation hardness allow direct sensing in applications where CCDs would not survive



One of the first images of a  
virus (beginning 2007)

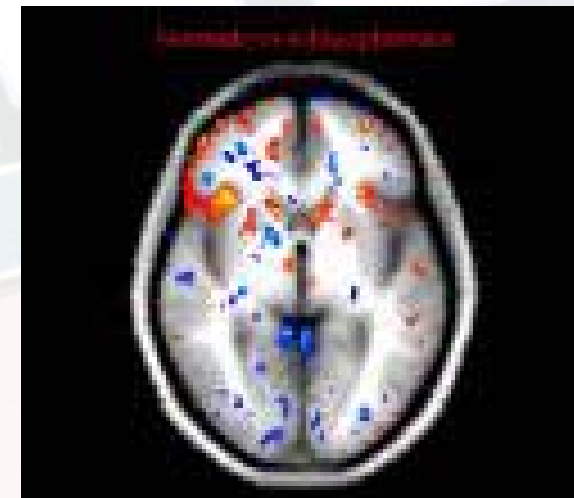
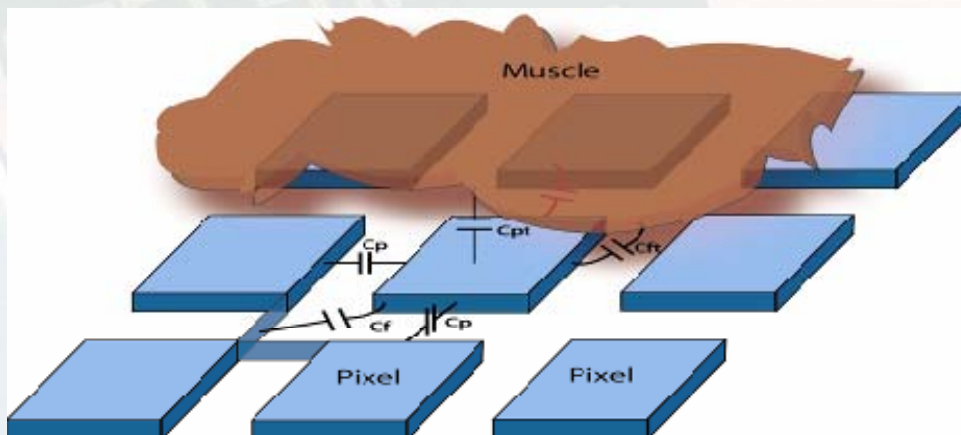
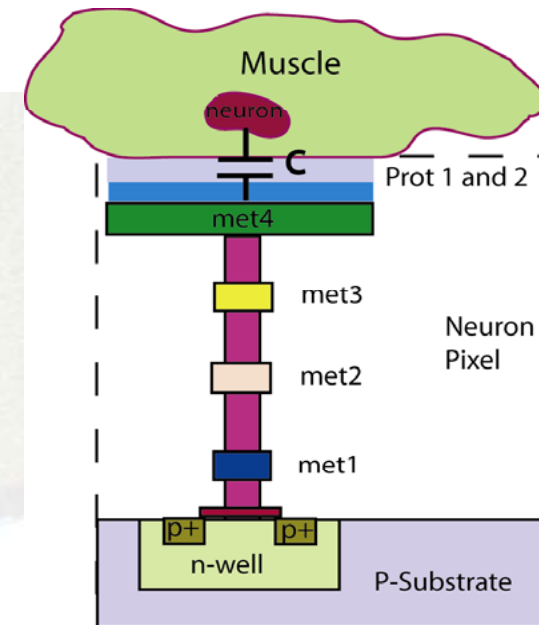
*Commercial programme with  
MRC LMB Cambridge, European  
suppliers and UK Foundry...*



# Neural Imaging

- **Neuron APS**

To study the spiking rate of a large number of neurons in parallel, each neuron being located with good spatial resolution across the surface of the visual cortex and with some depth discrimination.

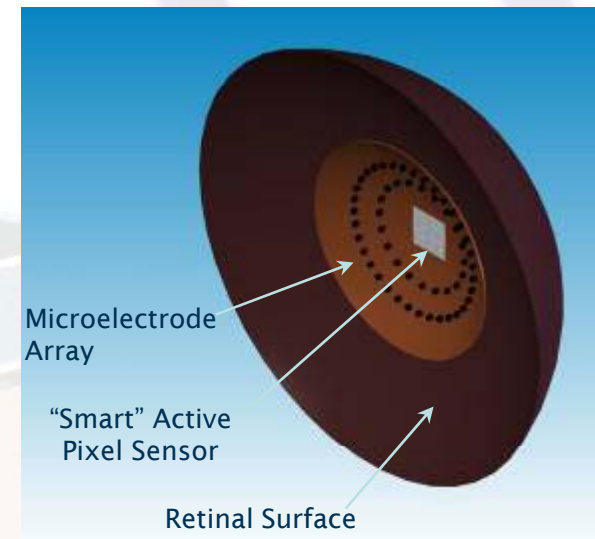






# Retinal Implant

- Artificial retina chip
  - to repair certain types of blindness is now a realistic prospect
- RAL and Glasgow Project
  - to develop a prototype retinal implant APS
- Study in-vivo measurements of retinal activity with APS technology
- First implementation of 'smart' neural encoding
  - With on chip neural network

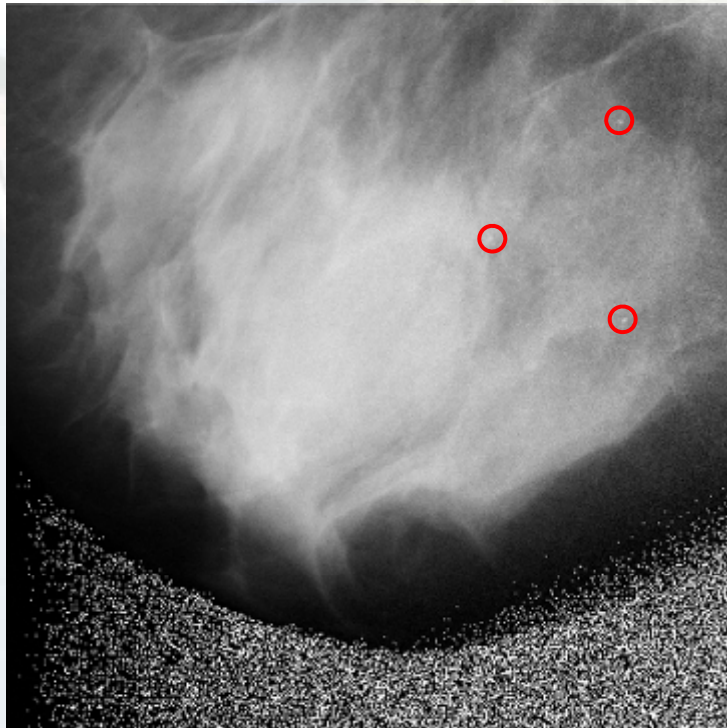


An artistic impression of an in-situ retinal implant APS

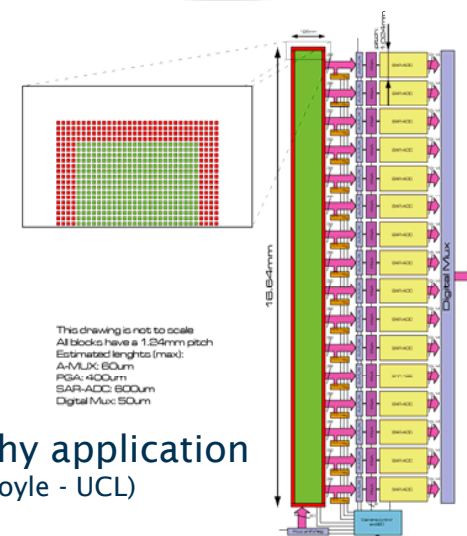
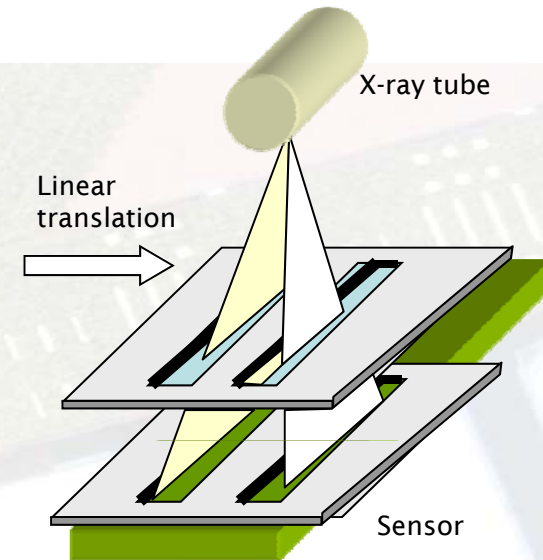


# I-Imas – Intelligent Medical Imaging

- Intelligent X-ray screening scans
- European collaboration
- Industrial and university partners



Example of mammography application  
(image courtesy of Gary Royle - UCL)







# MAPs and Basic Technology



**Nigel M Allinson**  
University of Sheffield, UK

## Multidimensional Integrated Intelligent Imaging (MI-3)

**Giving Science a New Image**

- RC-UK Basic Technology programme
- £4.4m (6.5 mecu) budget over 4 years
- 11 partner consortium
  - University of Sheffield (Laboratory for Image and Video Engineering)
  - CCLRC (Microelectronics Design)
  - Brunel University (Centre for Electronic Imaging)
  - University of Glasgow (Particle Physics Experimental Group)
  - University of Liverpool (Liverpool Semiconductor Detector Centre  
and Laboratory for Environmental Gene Regulation)
  - University College London (Radiation Physics Group)
  - University of Surrey (Centre for Vision, Speech and Signal Processing)
  - University of York (Applied Electromagnetics and Electron Optics Group)
  - Institute of Cancer Research, Royal Marsden Hospital
  - MRC Laboratory of Molecular Biology, Cambridge

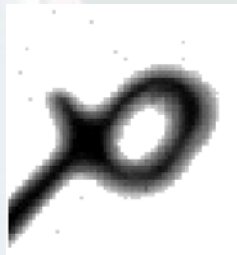
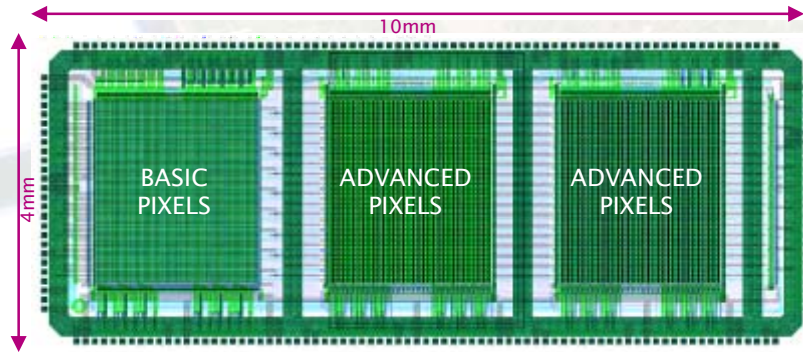




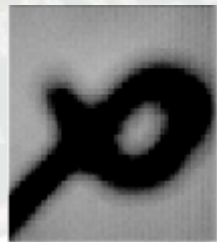


# MI3 Sensor Developments

- In Pixel Intelligence: OPIC



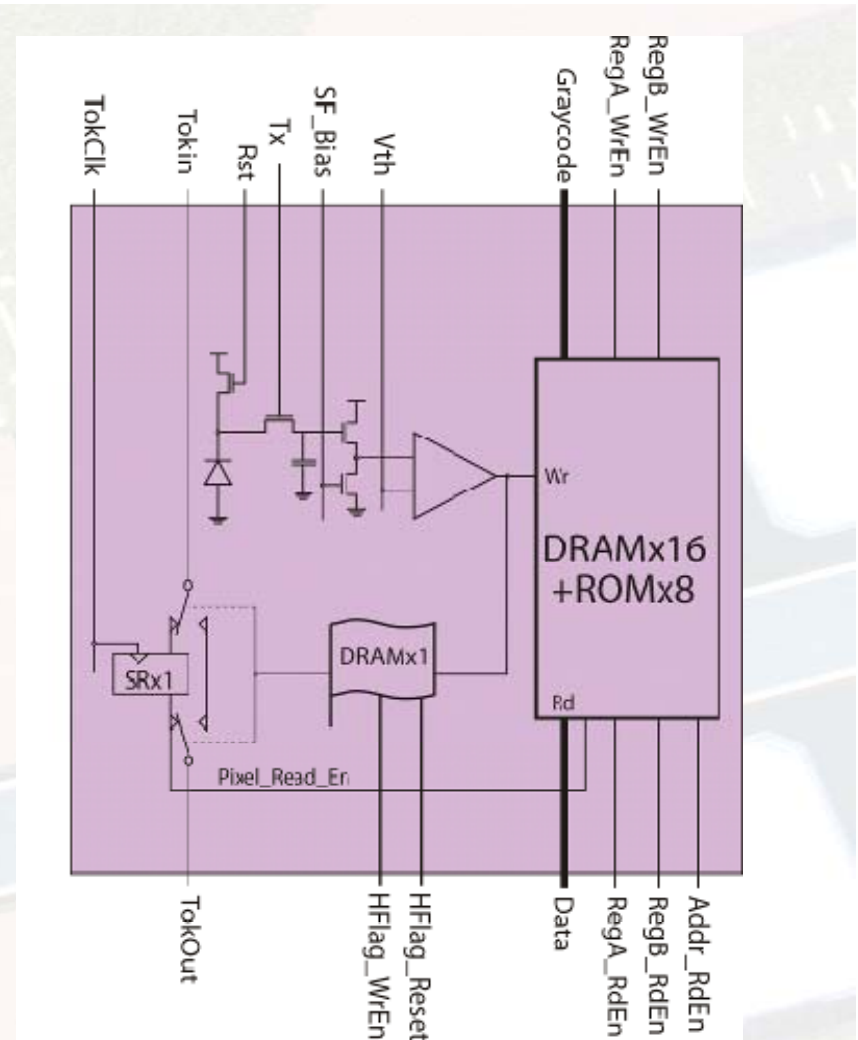
In-pixel ADC



Timing mode capture

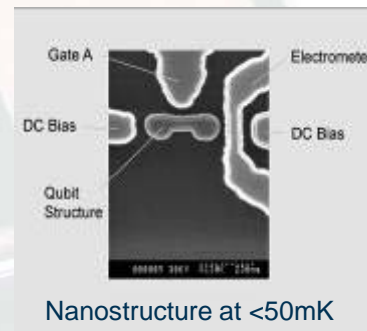
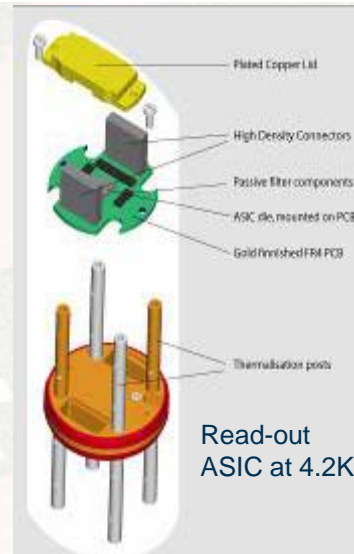
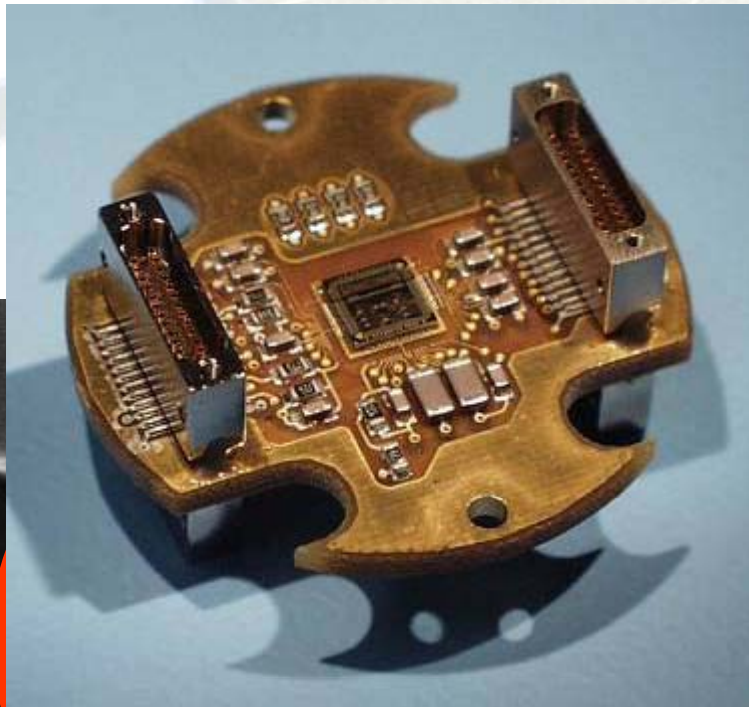


In-pixel thresholding





# To Electronics Research



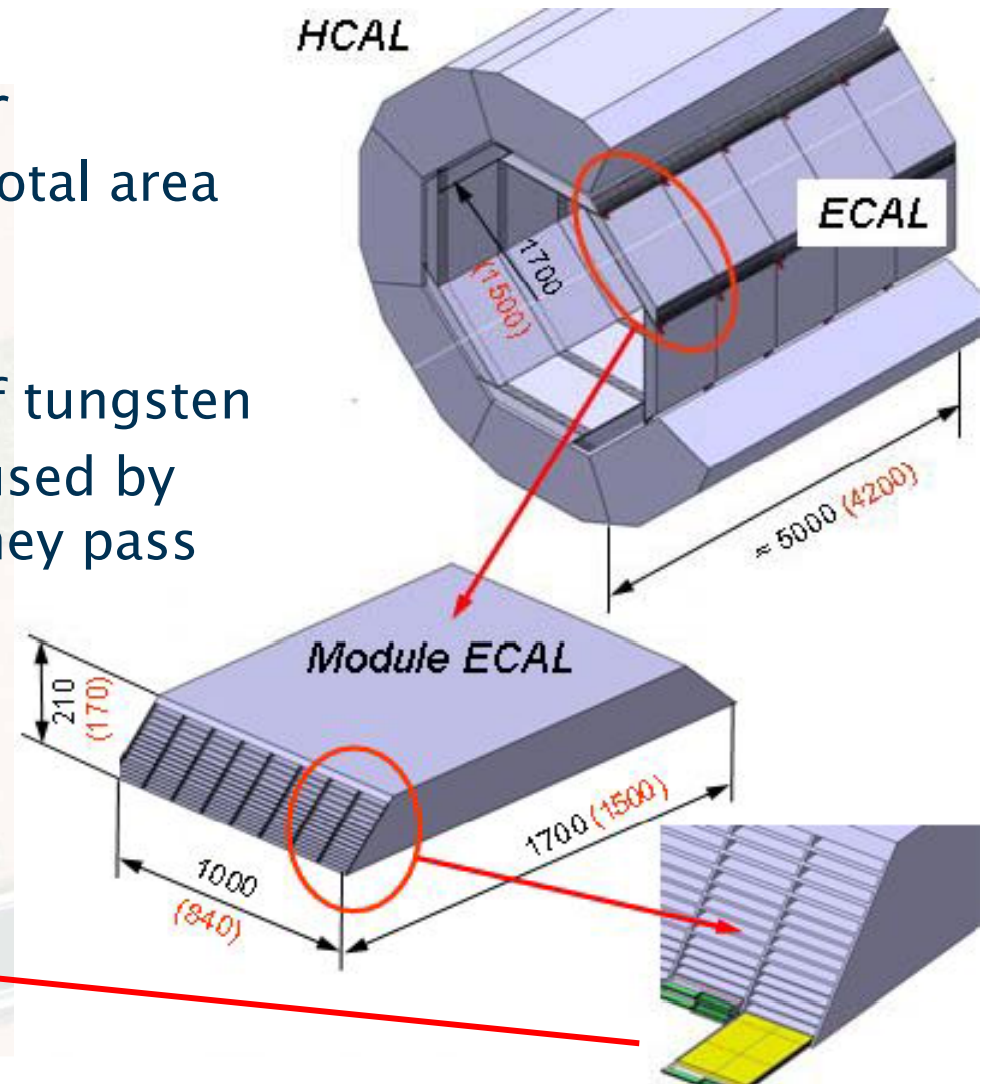
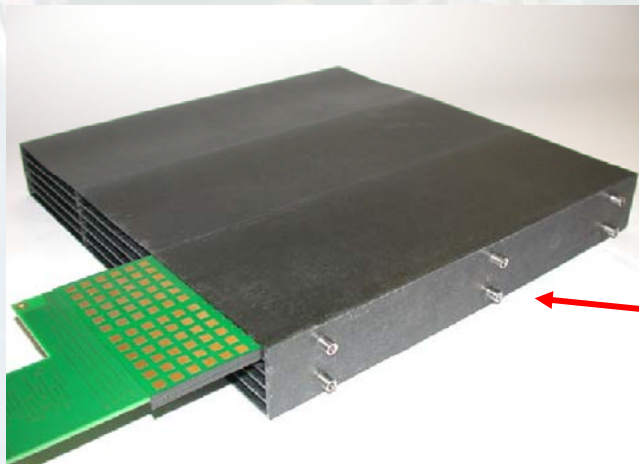
INITIALIZATION





# A Return to Particle Physics?

- **MAPS for the Linear Collider**
  - Large “stitched” sensors, total area  $\sim 2000\text{m}^2$
  - 30 layers of silicon
  - Layered between sheets of tungsten
  - Detect and store “hits” caused by high energy particles as they pass through the metal

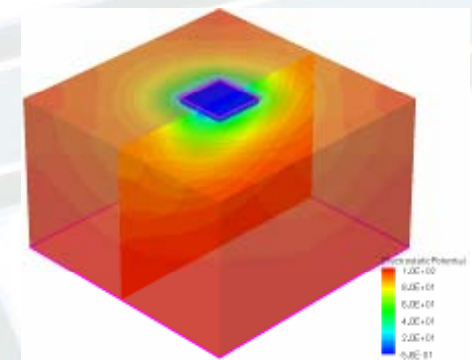
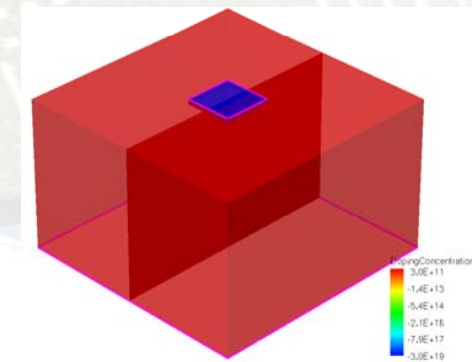
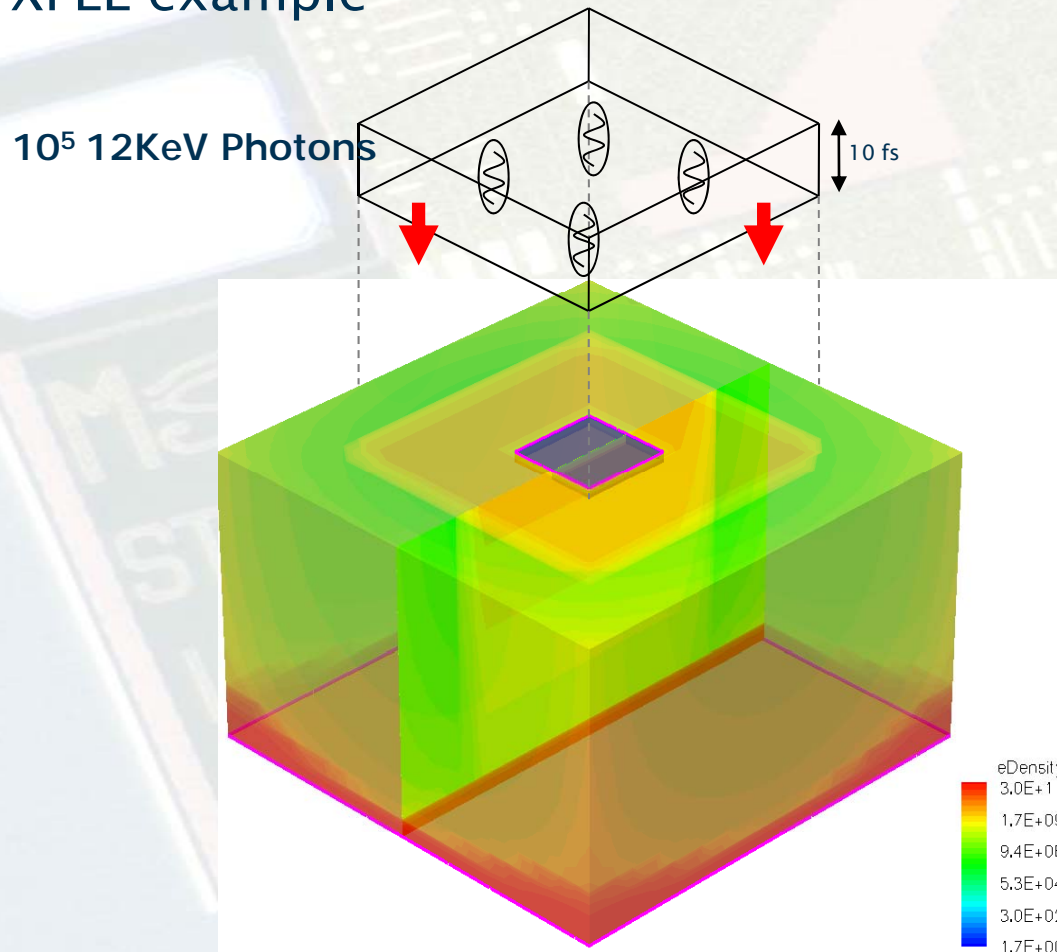






# Sensor Device Modelling (Link to Hartree)

## XFEL example

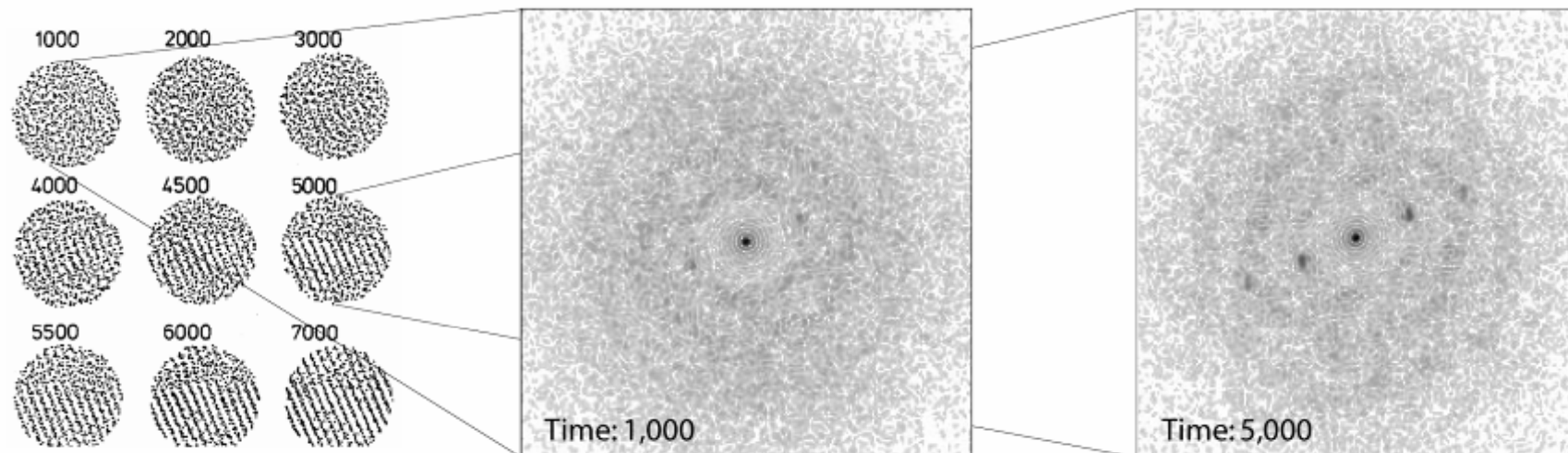


# One Future Challenge:

- FEL sources deliver bright short pulses of radiation



Scientists want to 'Film' fast materials process, e.g. the freezing of liquids in real time

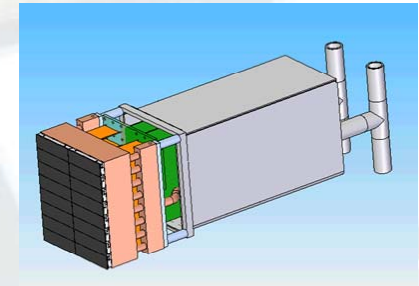
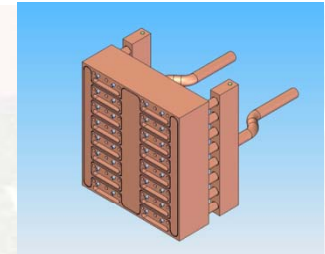
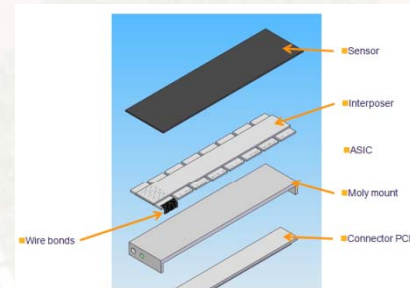
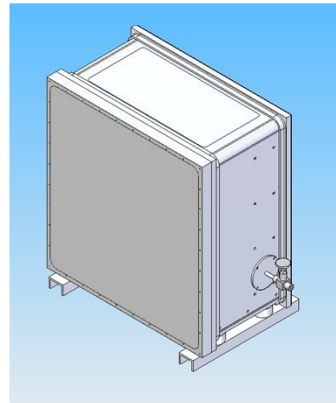




# XFEL Pixel Detector

European XFEL  
LPD Mechanical Design: Detector head sketches (13/March/09)  
**The Mega Pixel Arrangement**

- 0.528m x 0.576m sensor surface
- 1,024 x 1,024 - 500um pixels
- Nominal 300um between sensors
- Target sensor operating temperature -20 °C
- Total Power dissipation 3 to 5 kW
- Divided into 16 supermodules
- Supermodule has 16 sensors
- Aluminised Rhocell window



## Similar Issues:

ASIC development – 0.13 um?  
Hybridisation, Test, Cooling,  
Materials, Radiation hardness,  
Power....





# Future Imaging

## Spectral Range

- Low energy HgCdTe
- High energy CdZnTe, HgI

## Complexity

- Pixel Density
- Novel functions: ADC, memories etc.

## Dynamic Range

- Fast pulsed sources
- Combined count and integration

## Timing

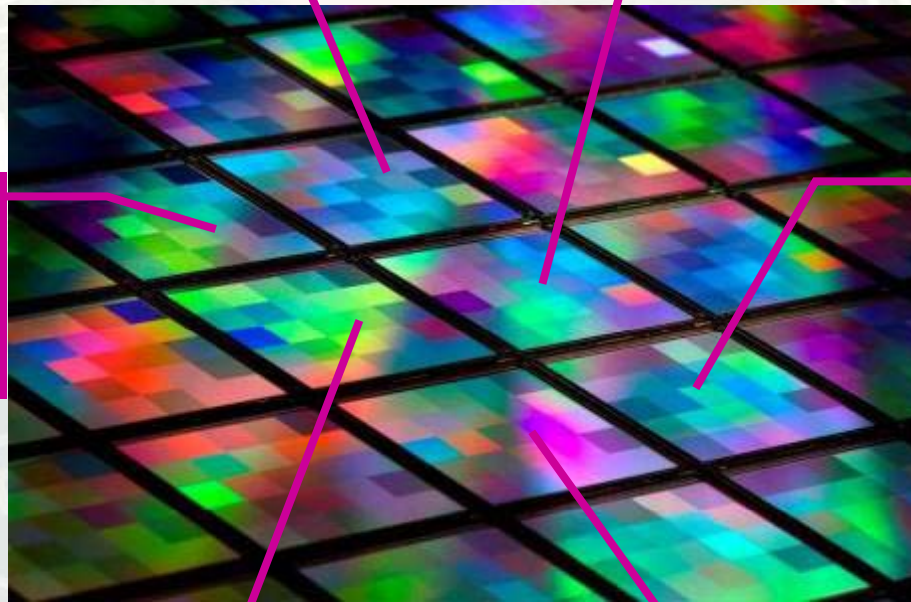
- Ultra-fast framing
- Deep in pixel storage

## Nano-Technology

- Novel sensors
- Active surfaces

## Materials

- Advanced interconnect
- Bio compatibility
- Scintillators







# Centre Mission

- a) Champion the UK development and delivery of world-leading instrumentation systems
- b) Maximise the knowledge exchange of sensor technology with UK industry
- c) Focus the engagement of the UK university and STFC research groups on a portfolio of sensor development programmes
- d) Provide a centre for STFC and HEI collaborations, training, european and world-wide projects
- e) Strengthen the contribution of UK industry in large science programmes world-wide and
- f) Enable early adoption of new sensor technology in the UK





## Business Objectives

- Deliver gearing of STFC investment in EI programmes
  - Tightly linked into STFC's programmes
  - Undertake road mapping of technology for future programmes
- Provide an expert systems service for:
  - Students
  - Academic Users
  - Industrial Researchers, particularly Campus ones
  - STFC's scientific programmes
- Complimentary to University Groups and industry
  - Not in 'competition'
  - Linked to key technologies available in Uni Groups



# STFC Project Team

- Marcus French – Team Lead
- Roger Eccleston – TBU Lead
- Steve Worm – Leads the Centres
- John McLean – Microelectronics (and the MSC)
- Barry Dobson – Science input
- Richard Farrow – KE lead, Technology Department
- Kate Ronyane – CLIK support
- Dave Bogg – Estates issues, DL
- Vraj Perera – Estates issues, RAL
- Linda Baines – Legal advice
- An Advisory Board has also been formed...



## Advisory Board

- Prof. Nigel Allinson Sheffield University
- Prof. Phil Allport Liverpool University
- Dr. Trevor Cross CTO e2v technologies
- Prof. Jim Dunlop Edinburgh University
- Dr. Heinz Graafsma DESY/XFEL
- Prof. Geoff Hall Imperial College
- Dr. Val Oshea Glasgow University
- Prof. Trevor Rayment Diamond Light Source
- Dr. Paul Sellin Surrey University
- Dr. Peter Sharp (chair) CERN/Imperial College
- Prof. Steve Watts Manchester University





Science & Technology  
Facilities Council

# Microelectronics Support Centre



Over 25 year  
history supporting  
UK Academic  
Institutions with  
microelectronics  
design  
methodologies,  
tools and routes to  
implementation





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# Microelectronics Strategic Partnerships

ALTERA

CoWare™

MatrixOne

SYNOPSYS®

ARM.



Dolphin  
Integration

Mentor  
Graphics®

Tanner  
EDA

cadence



HANDSHAKE  
SOLUTIONS



XILINX®

Celoxica



HDL Works

SoftMEMS



COVENTOR



IntelliSense





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Facilities Council

# CMOS Imaging Strategic Partnerships



UNIVERSITY OF  
CAMBRIDGE



UNIVERSITY OF  
BIRMINGHAM



UNIVERSITY OF  
LIVERPOOL



MAX-PLANCK-GESELLSCHAFT



ACTA

APPLIED SCINTILLATION TECHNOLOGIES



TRM



UNIVERSITY OF  
OXFORD

Imperial College  
London



The  
University  
Of  
Sheffield.



University  
of Glasgow



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ΕΘΝΙΚΟΝ & ΚΑΠΟΔΙΣΤΡΙΑΚΟΝ  
ΠΑΝΕΠΙΣΤΗΜΙΟΝ ΑΘΗΝΩΝ

ΕΠΙΜΕΛΕΤΕ  
ΤΑ ΕΚΔΟΣΗΚΑ







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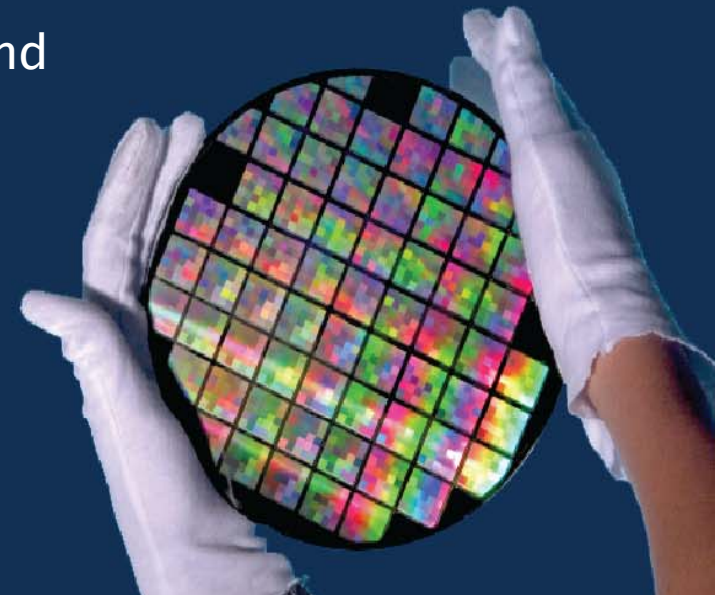
# The Detector Systems Centre

An open innovation Centre dedicated to the development of new innovative detector systems

Providing industry, the universities, and the science and technology research disciplines with improved access to world class detector systems and sensor technology

Engaging over 100 of STFC's leading scientists and engineers in a new innovation environment

The UK focus for access to an extensive range of advanced detector technologies and training in their development and application





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# The Detector Systems Centre

Education, training and knowledge exchange activities will be provided at the Centre.

Facilitate the co-location of STFC, university and industry teams and with the Innovation Campuses to establish start up companies in close proximity to the Centre, and

Include a dedicated marketing team to ensure that the growth potential and economic impact of the Centre are maximised.

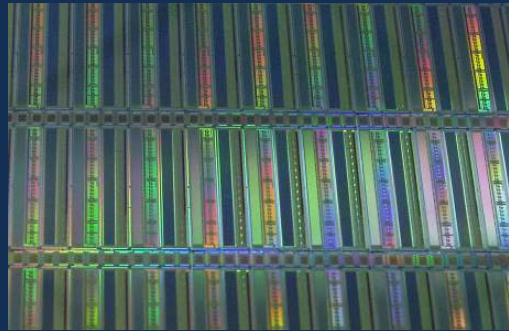






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# Centre Strengths



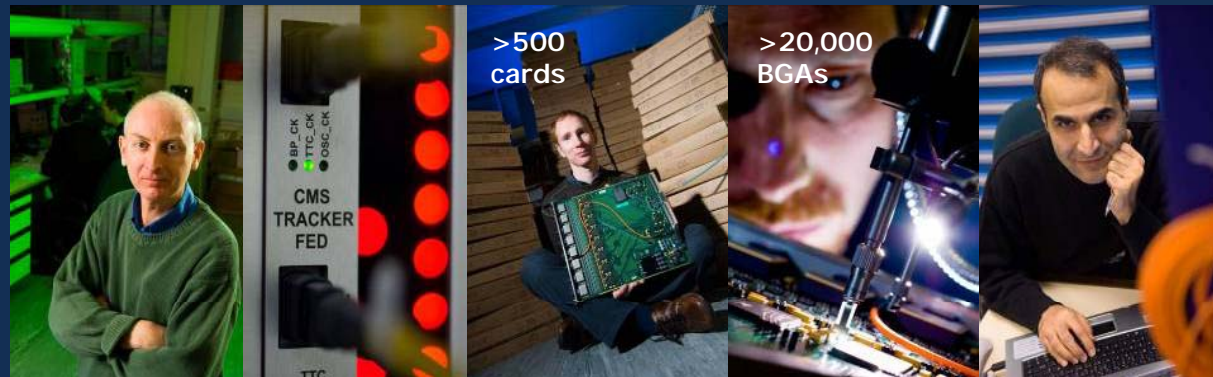
Microelectronics



Training



Interconnect Technology



Systems Design



# DSC Summary

- An open innovation environment in detector technology
- Linked to Government priorities:
  - Bioscience, Healthcare, Security etc
- Building headroom to maximise STFC economic impact
- Engage
- Driving

This is evolving:

Input and Ideas welcome!

See <http://www.stfc.ac.uk/dsc>





<http://www.stfc.ac.uk/dsc>

# Questions Please